



# **ORDINARY MEETING OF COUNCIL**

## **ENCLOSURES**

Tuesday 16 September 2014

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AUGUST 2014



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## 1 INTRODUCTION

On 10 June 2014, the NSW Government announced Rebuilding NSW, a plan to invest \$20 billion in infrastructure, funded from the partial lease of NSW electricity networks.

The benefits will be realised by both regional and metropolitan communities. The priority areas for investment include public transport, urban and regional roads, water, hospitals, schools and cultural and sporting infrastructure. These are projects that will improve services, increase opportunity and grow the economy.

Regional communities in particular will benefit from \$6 billion committed from the proceeds of the partial lease of electricity networks including much needed road and water infrastructure, and schools and hospitals to meet rising demand for access to quality services.

Infrastructure NSW has been tasked with updating the State Infrastructure Strategy (SIS), taking into account these proposed additional funds available in Restart NSW as well as the Government's strategic infrastructure priorities in cities and regions. An updated SIS will be provided to Government by the end of 2014. Restart NSW is a proven investment vehicle enabling funds to be committed exclusively to much needed infrastructure. Significant priorities identified by the Government include:

- Sydney Rapid Transit;
- Sydney Roads;
- a Schools and Hospitals Fund;
- a Regional Roads Fund;
- a Regional Water Fund; and
- a Sporting and Cultural Fund.

The Government has set out a number of strict conditions to protect the public interest in the electricity networks for the partial lease of these assets, including:

- all net proceeds will be invested in new productive infrastructure;
- electricity network prices will be discounted by 1% off regulated prices until 2019;
- the jobs of employees will be protected, and treated consistently with previous transactions;
- the transaction will have no adverse impact on electricity reliability, with tight regulation by Government remaining;
- the regional presence of the network businesses will be maintained; and
- Essential Energy will remain in full public ownership.

For more details on this initiative please visit [www.rebuilding.nsw.gov.au](http://www.rebuilding.nsw.gov.au).

### 1.1 Rebuilding NSW consultation process

The Government has established a consultation process through the Department of Premier and Cabinet (DPC) to gather community views on the implementation of Rebuilding NSW, including the partial lease of electricity networks and potential priorities for infrastructure.

The consultation process will:

- provide information to NSW communities on the purpose of investments, how they will be funded, conditions for partial leasing of assets and strategic priorities of the Government;
- include meetings with key stakeholders and community groups across the state; and

- seek submissions on investment priorities and the proposed partial lease of the electricity networks.

DPC will report back to Government towards the end of 2014 with a Final Report detailing the outcomes of the consultation process.

## 1.2 Purpose of this paper

This paper has been prepared to facilitate consultation on Rebuilding NSW. It sets out the proposed approach for Rebuilding NSW and highlights specific issues on which we are seeking stakeholder input.

Expert reports on specific issues will also be released throughout September to further inform the consultation process.

## 1.3 Providing input to the consultation process

We invite all interested parties to make an initial submission to DPC in response to the Discussion Paper. Submissions are due by **19 September 2014**.

Further submissions will be sought prior to finalising the report to Government, taking into account additional information that becomes available during the course of the year. The expert reports will become available on the Rebuilding NSW website and we encourage you to **subscribe** to receive updates as the reports are released.

## 2 PROPOSED INFRASTRUCTURE INVESTMENT PROGRAM

The population of NSW is expected to reach 9.2 million by 2031, with Sydney growing to a population of 5.9 million people. This growth provides an opportunity to continue to develop Sydney, but also imposes a need to keep ahead of future requirements for housing, education, health, water, roads and public transport. The investment required by both Government and the private sector will be substantial. Rebuilding NSW presents an opportunity to meet these needs, without the Government taking on significant new debt or reducing investment in services.

The Government has a clear plan for infrastructure investment made possible by the proceeds of the partial leasing of electricity networks. For such a large investment program, the community expects a robust governance framework to ensure that commitments are followed through, and are delivered on time and on budget. The SIS is being updated to take account of new funds released for investment, as well as strategic priorities identified by the Government. The SIS will be consistent with broader Government planning, including the Sydney Metropolitan Strategy, the Long Term Transport Master Plan, regional strategies, as well as NSW 2021.

### 2.1 Framework for funding new infrastructure

Since 2011, the NSW Government has introduced important changes to ensure community confidence in infrastructure funding and delivery. This includes establishing Infrastructure NSW (INSW) as an independent adviser to the Government, with the mandate to identify priority projects for delivery. In 2012, the Government acted on the advice of INSW by releasing the SIS, which sets out the Government's infrastructure investment priorities over the next 20 years in line with the availability of funds in the NSW Budget.

In addition, the Government has established Restart NSW as a dedicated fund for priority infrastructure projects. Restart NSW has received proceeds from previous asset transactions

such as Port Botany and the Sydney Desalination Plant as well as money from windfall tax revenue in excess of Budget forecasts and Waratah Bonds. The Government has also, where possible, sought to involve the private sector in the financing and delivery of priority projects, freeing up additional resources for other essential infrastructure or services required by the community.

Several projects are already in the delivery phase, including the North West Rail Link (under construction), WestConnex (Stage 1 currently going through tender processes), Sydney Light Rail (tenders currently under evaluation), NorthConnex (currently seeking planning consent), Darling Harbour (currently under redevelopment) and the upgrade of the Pacific Highway (construction underway).

Rebuilding NSW would be implemented through the vehicle of Restart NSW and with the discipline Government has created to manage allocation of funds. INSW is preparing a revised SIS that takes into account proposed new infrastructure investments made possible by the transaction proceeds. The Government intends to deposit funds released from the network assets into Restart NSW, ready for reinvestment in new productive infrastructure for the State. These measures will provide funding certainty for new projects.

The Government has identified the following strategic priorities for funding:

- Sydney Rapid Transit - reducing congestion across the rail network by way of a second Harbour rail crossing and Western Extension, providing rapid transit to more commuters in the North West, Bankstown and Inner West.
- Sydney Roads Renewal – including two new WestConnex extensions to the North and South, as well as projects to support the Northern beaches and Inner West.
- The Regional Roads Fund – for roads and bridges in regional areas, eliminating the need for diversions, delays and backtracking, with an expected contribution of at least \$1 billion.
- The Regional Water Fund – for water security and quality in regional areas, with an expected contribution of at least \$1 billion.
- Schools and Hospitals Building Fund – to deliver new educational and public healthcare facilities, with an expected contribution of at least \$2 billion.
- The Sport and Cultural Infrastructure Fund – new and upgraded sporting facilities and investment in cultural infrastructure, with an expected contribution of at least \$500 million.

Government agencies have been working for some years on the development of projects identified in Rebuilding NSW. Two major infrastructure priorities included as part of Rebuilding NSW, Sydney Rapid Transit and the Sydney Roads Renewal package, were both previously identified in the SIS and the Long Term Transport Master Plan as future priorities for the Government in the long term, or earlier if additional funding became available.

*The Government seeks comment on the following:*

- a. *How can the Government help communities and businesses to better plan for the opportunities made available as a result of new infrastructure investment?*
- b. *Which potential projects would create the greatest benefit in terms of economic growth, productivity and quality of life?*

## 2.2 NSW Government funding can be boosted through co-investment

While the proceeds of the transaction would enable new investments, it is important to understand that government funding of major projects does not usually occur directly from Budget revenue alone. There are many proven infrastructure financing arrangements available to deliver projects and leverage off the funds available in Restart NSW. It is likely that priority investments will be financed via a combination of the following options:

- *co-investment with the private sector* (such as public-private partnerships) – this is the basis of current projects such as NorthConnex, WestConnex and Northern Beaches Hospital;
- *Commonwealth Government project specific grants* – the Commonwealth is making direct contributions to NorthConnex, WestConnex and the Western Sydney roads package to support a new airport at Badgerys Creek;
- *progressive recycling of assets* – WestConnex will be in part financed by progressively building stages and then leasing completed stages to the private sector in order to fund further road investment.

These options may be considered as part of the revised SIS, and are always undertaken with a view to prudent fiscal management and maintaining the NSW Government's AAA credit rating.

*The Government seeks comment on the following:*

- c. *Are there other ways to leverage NSW Government investment to expand infrastructure services across the State (eg: deliver more infrastructure for the same amount of Government funding)?*

## 3 MAXIMISING RETURNS FOR NSW

The Government proposes that capital released from electricity networks be reinvested in productive infrastructure that will support the growth of the State. The Government recognises that the electricity networks produce income for government and that those businesses have value. Partial leasing means receiving some of these payments upfront. In this way, the upfront payment can be used for investment in much needed infrastructure that would otherwise not proceed or would be delayed by many years. The OECD has previously estimated that for every additional dollar of investment in infrastructure in Australia, economic output will increase by \$1.10 to \$1.30<sup>1</sup>.

Some areas for new investment will generate new income for government, but this should not be the main criterion for government investment. Infrastructure investment can increase society's wealth and wellbeing by directly increasing the productive assets of the State, increasing labour market participation and enterprise through investment in education and health, and growth industries.

The Government remains committed to prudent budget management, maintaining its AAA credit rating and providing improved services. Rebuilding NSW will support those objectives.

### 3.1 The Government will maintain majority ownership of the businesses

The Government is investing \$20 billion in infrastructure, but will retain overall majority ownership of the electricity networks. The Government will continue to receive revenue in proportion to its share of the network businesses.

<sup>1</sup> Commonwealth of Australia, Budget Strategy and Outlook: Budget Paper No. 1, 2009-10, p 4-6.



The approach to the transaction will be carefully considered by the Government before proceeding, subject to the outcome of the 2015 NSW election.

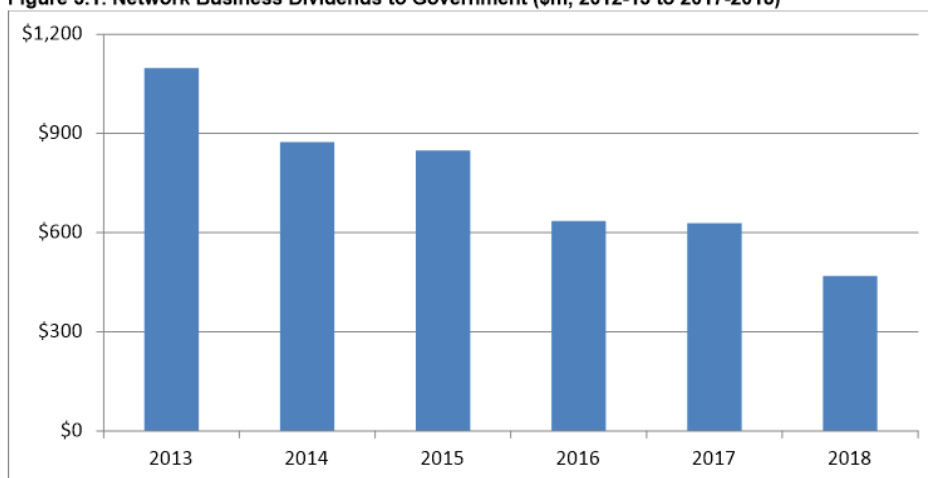
A Scoping Study will be undertaken by Government to consider the form of transaction, timing and stages, expectations of proceeds, how to manage retained holdings, and post-transaction arrangements. This is a detailed process that will take some time to complete. The Scoping Study is expected to report back to Government in November 2014.

### 3.2 Ensuring good value for State assets

There are four reasons why the NSW Government believes that Rebuilding NSW will deliver value for the State:

- The NSW Government has had a string of successful asset recycling transactions; in each case returning more to the State in up-front payments than could have been achieved by holding onto those assets to retain ongoing income. That is, the value generated by the transaction far exceeded the value of the dividend and other income payments associated with continued ownership of the asset. Recent examples include the refinancing of the Sydney Desalination Plant, leasing of Port Botany and Port Kembla, and the leasing of the Port of Newcastle, all of which brought in proceeds well above expectations.
- NSW will reduce its exposure to the risks and calls on capital that comes with owning and operating these businesses. The income from government owned operating businesses can vary from year to year, and the owners of those businesses can be called upon to provide capital for expansion, or to provide guarantees for the businesses to borrow money. Figure 3.1 demonstrates this point clearly in relation to the NSW electricity network businesses.

Figure 3.1: Network Business Dividends to Government (\$m, 2012-13 to 2017-2018)



Source: NSW Government 2014-15 Budget Paper 2, Table 6.9, p 6-27.

- The Government believes that current conditions provide an opportunity for the community of NSW to receive very strong returns from partially leasing electricity network assets. Many investors, including superannuation funds, have a strong appetite for large utility and infrastructure assets, and there are few remaining opportunities to acquire a stake in such businesses in Australia. Further, interest

rates remain favourable, with a direct impact on the price investors are prepared to pay for good quality assets.

- The Commonwealth Government asset recycling incentive, announced in May 2014 as part of the Commonwealth budget, will extend the proceeds of the partial lease and further boost NSW's capacity to invest in critical infrastructure, as detailed below.

### 3.3 Commonwealth incentives for asset recycling in NSW

NSW Government investment in productive infrastructure as part of Rebuilding NSW will be enhanced by incentives under the Commonwealth's asset recycling initiative. These incentives could add up to \$2 billion of Commonwealth funding to invest in new productive infrastructure in NSW, but are available only to states that agree by 2016 to divest assets and invest in new infrastructure by 2019.

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#### Asset Recycling Initiative helping states unlock their balance sheets

The Commonwealth Government's Budget includes \$5 billion to establish the Asset Recycling Initiative - a key element of the Infrastructure Growth Package - to provide incentive payments to states and territories that sell assets and reinvest the sale proceeds to fund world class infrastructure across Australia.

Under this historic partnership, states and territories will be encouraged to unlock capital in their balance sheets to fund new investment in productive infrastructure across the country. If some of the proceeds are used for other purposes, the incentive payment will be reduced proportionally.

The Asset Recycling Initiative will create opportunities for investors, including Australian superannuation funds, to invest in quality infrastructure assets around Australia. This Initiative will leverage a significant increase in private sector investment by putting assets previously owned by the government in private hands. Over time these investors are likely to increase capital investment in the newly privatised entities to improve market share and to grow their businesses.

In a sign of strong support from states and territories for the Government's commitment to get infrastructure investment moving, all governments signed the National Partnership Agreement on Asset Recycling at the Council of Australian Governments meeting on 2 May 2014. This unanimous support for the agreement demonstrates constructive and cooperative federalism at work.

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Source: See, Budget 2014-15:

[http://www.budget.gov.au/2014-15/content/glossy/infrastructure/html/infrastructure\\_04.htm](http://www.budget.gov.au/2014-15/content/glossy/infrastructure/html/infrastructure_04.htm)

*The Government seeks comment on the following:*

- d. *In addition to asset recycling, what other avenues are available to the Government to bring forward significant capital expenditure on infrastructure? Any proposal should discuss the consequences on State finances.*

## 4 COMMITMENT TO REGIONAL NSW

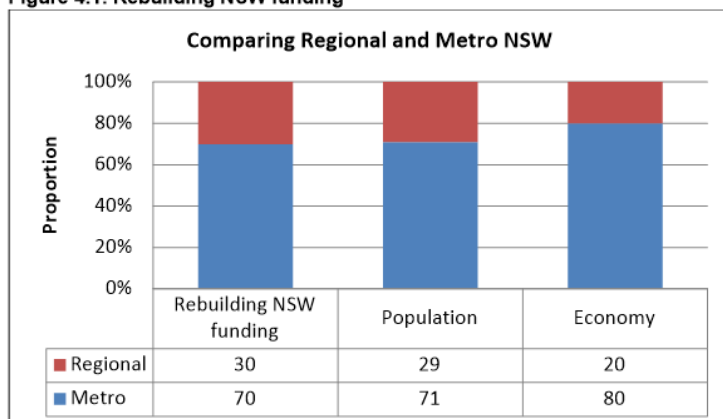
The Government has committed that, under Rebuilding NSW, \$6 billion will be set aside to help alleviate the infrastructure backlog impacting regional and rural NSW. This includes new road, water, health and education projects to revitalise our regional communities.

### 4.1 Regional NSW infrastructure investment

Restart NSW guarantees a 30% allocation of funding to projects based in regional and rural NSW, and the Government is expanding this principle to Rebuilding NSW by setting aside \$6 billion for projects delivered in regional communities. Included within this \$6 billion commitment is a Regional Roads Fund, with an expected contribution of at least \$1 billion in funding to invest in upgrades to the regional road network. There will also be a dedicated Regional Water Fund with an expected contribution of at least \$1 billion in funding to improve water quality and security in regional NSW.

Guaranteed allocation of 30% of funding for new infrastructure would provide strong outcomes for regional NSW. With approximately 29% of the State's population and generating around 20% of gross state product,<sup>2</sup> regional and rural communities across NSW will share in the transformation impact of Rebuilding NSW.

Figure 4.1: Rebuilding NSW funding



To ensure the Government takes into account the views of regional communities, the Rebuilding NSW consultation process seeks the views of key stakeholders and members of the public on priority projects. This process will include meetings with local government and other stakeholders with an interest in regional infrastructure, and a written submission process for communities to have their say.

*The Government seeks comment on the following:*

- e. *Please provide examples of specific infrastructure projects in regional NSW that would contribute to the productive capacity of the economy.*
- f. *How can regional communities share in the benefits of Rebuilding NSW, including economic productivity and jobs creation?*

<sup>2</sup> Population figures taken from 2011 Census (ABS QuickStats), economic indicators taken from NSW Parliamentary Library briefing papers 16/2011 (Hunter GRP), 18/2011 (Illawarra GRP) and 6/2012 (Greater Sydney GRP). Regional NSW defined as excluding metropolitan Sydney, Newcastle and Wollongong.

#### 4.2 Essential Energy will remain under government ownership

The Government has set out conditions for the divestment of the electricity network businesses and this includes continued government ownership of Essential Energy.

The scope of Essential Energy's business covers the majority of the state. It spans south from Batemans Bay to the Victorian border, north from Port Stephens to the Queensland border and west from Oberon to the South Australian border, including all of Western and North Western NSW. It distributes energy to approximately 800,000 customers across regional NSW, and employs around 4,300 people, including the headquarters at Port Macquarie.

#### 4.3 Appropriate protections are in place for regional jobs and services

Employment opportunities provided by essential services and government agencies are important in many regional and rural communities across NSW, a fact recognised by the Government's *Decade of Decentralisation* policy to relocate jobs to the regions. Essential Energy employs around 4,300 people in regional locations, and the other network businesses also have employees based across the state. These jobs are an important part of the local economy for many communities, and Rebuilding NSW recognises that.

It is important to understand that network employees are not based in regional communities simply because the Government has directed this to occur. Electricity distribution requires highly skilled employees for technical roles servicing complex equipment. For example, a storm damaged line, an old power pole, a failed transformer or worn-out switch-gear can only be maintained or replaced in the part of the network where it resides.

The distribution of network employment across NSW is determined by the location of the electricity assets, and it is necessary that these assets be close to the communities they serve. This is a fundamental fact of electricity distribution, and not merely a matter of government policy.

For this reason, work on regional electricity networks needs to be undertaken in rural and regional areas. Partial lease of the network businesses does not remove the need to build, maintain and operate the electricity networks. Building a local skilled workforce would always be required.

To provide additional assurance, the Government committed to a guarantee for permanent award employees, and has also committed to maintaining the regional presence of the electricity networks.

## 5 PROTECTING THE LONG TERM INTERESTS OF CONSUMERS

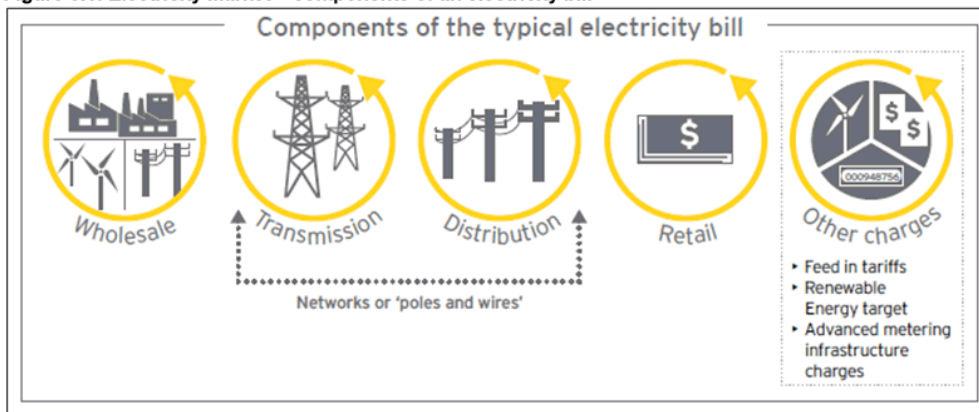
The Government recognises that electricity is an essential service and that consumer interests need to be protected. The main protection for consumers is the regulatory framework that will continue to exist:

- The national and independent regulator, the Australian Energy Regulator (AER) will continue to regulate electricity network prices in accordance with the national set of rules.
- The AER's price setting process applies to all network businesses regardless of public or private ownership.
- The AER determines the efficient costs of the network business to provide its services to customers.

### 5.1 Electricity networks are only one part of an electricity bill

The electricity market has three principal components that work together to deliver electricity to homes and businesses – wholesale generation, networks and retail.

Figure 5.1: Electricity Market – components of an electricity bill



Source: Ernst & Young, *Electricity Network Services: Long-term trends in prices and costs*, A report for NSW Treasury, 2014, p 4.

A good understanding of the composition of electricity bills is important. The Productivity Commission urged stakeholders to be cautious about comparing total electricity prices or bills as a measure of electricity network prices in its review of regulatory frameworks for electricity networks:<sup>3</sup>

*“Some have claimed that privatisation may increase electricity prices. For example, the ETU noted that South Australia (which had privatised network businesses many years ago) had the highest prices for electricity. However, the relevant issue for privatisation of network businesses is **not** electricity prices — which are strongly influenced by generation and other non-network costs — but the **network** contribution to those costs. In 2010-11, New South Wales and Queensland had significantly higher network costs than other states, which are likely to reflect genuine differences in the nature of their networks, but also lower levels of efficiency.”<sup>4</sup>*

<sup>3</sup> Productivity Commission 2013, *Electricity Network Regulatory Frameworks*, Report No.62, Canberra, p 284.

<sup>4</sup> DPC has added bolding to highlight the words.

## 5.2 Network prices are regulated by the Australian Energy Regulator (AER)

Electricity network prices are independently regulated by the AER, and this will continue to be the case irrespective of ownership arrangements. The AER is an independent entity and its functions are governed by the National Electricity Law and National Energy Retail Law. Its purpose is to:<sup>5</sup>

- set the prices charged for using electricity poles and wires to transport energy to customers;
- regulate the retail energy market, including enforcing compliance with retail legislation; and
- publish information on energy markets.

The NSW network electricity businesses are required to develop a proposal that the AER reviews and must approve before prices can change. This requirement will not change.

The AER has recently been involved in a process to strengthen the arrangements for how prices are set for the long-term benefits of consumers, including better customer engagement, better treatment of excess expenditure and new methods of calculating return on capital. The upcoming AER determinations for NSW network businesses from 2014 to 2019 will proceed under these new arrangements.

## 5.3 NSW consumers benefit from increased efficiency

The Government expects that NSW electricity networks will become more efficient over time as a result of partial leasing, and that consumers will benefit as has occurred in other States. A number of studies or reviews have found that network prices in NSW are consistently, or close to, the highest in Australia, for example:

- Ernst and Young shows that for a typical annual retail electricity bill in NSW, network costs have increased substantially over time and are currently the highest compared to other states such as Victoria and South Australia.<sup>6</sup>
- The Grattan Institute shows that customers in NSW pay an average of near \$1000 a year to use the power network, which is one of the highest average costs across all states – only Tasmania has higher average network costs.<sup>7</sup>
- In a separate report, the Grattan Institute states that “if government owned companies invested in their infrastructure at the same rate as privately owned companies, customers of government owned companies could save up to \$640 million per year (in 2010 dollars).<sup>8</sup>
- The Productivity Commission noted that by 2014-15 NSW network costs will be 21% higher than costs in Victoria.<sup>9</sup>

<sup>5</sup> See AER's website: <http://www.aer.gov.au/about-us>.

<sup>6</sup> Ernst&Young, *Electricity network services: Long-term trends in prices and costs*, a report for NSW Treasury, 2014, pp 6-9.

<sup>7</sup> Wood, T., Carter, L., and Harrison, C. (2014), *Fair pricing for power*, Grattan Institute, p 5.

<sup>8</sup> Wood *et al*, (2012), *Putting the customer back in front: How to make electricity cheaper*, Grattan Institute, p 30.

<sup>9</sup> Productivity Commission 2013, *Electricity Network Regulatory Frameworks*, Report No.62, Canberra, p 109.

#### 5.4 Electricity network prices will be discounted by 1% until 2019

To ensure that consumers benefit immediately from the time of the transaction, the Government has made it a condition of the transaction that electricity network prices will be discounted by 1% off the prices set by the AER, from the time of the transaction until 2019.

The network businesses must comply with this direction as part of the conditions for leasing the businesses and the network price discount will be passed on to retailers. The Government expects that this benefit will be passed on to consumers and will encourage consumers to seek the best possible price from retailers. If a retailer attempts to keep the 1% price discount, other retailers competing with them are perfectly placed to offer customers a better deal.

#### 5.5 Regulation is more effective for consumer protection than public ownership

Evidence shows that regulation is a much more effective control on prices than State ownership, and that private ownership puts greater downward pressure on prices.

The Chairman of the Australian Competition and Consumer Commission (ACCC), Mr Rod Sims considers NSW electricity prices would now be significantly lower if these assets had been privatised some years ago.

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#### **The Chairman of the ACCC, Rod Sims, on regulation, ownership and economic efficiency:<sup>10</sup>**

*"Having been closely involved with many government-owned infrastructure businesses, especially in rail and electricity, but also in other sectors, I am personally a strong advocate of privatisation. With sound regulation the private sector will operate these businesses more efficiently as they will have better incentives for, and impose fewer constraints on, performance.*

*An example of this is the proposed partial long term lease of the NSW electricity network assets. In my view such a sale can benefit NSW electricity consumers as network costs and therefore prices can be lower than otherwise.*

*Indeed, in my personal view, NSW electricity prices would now be significantly lower had the NSW electricity network assets been privatised, say, five years ago.*

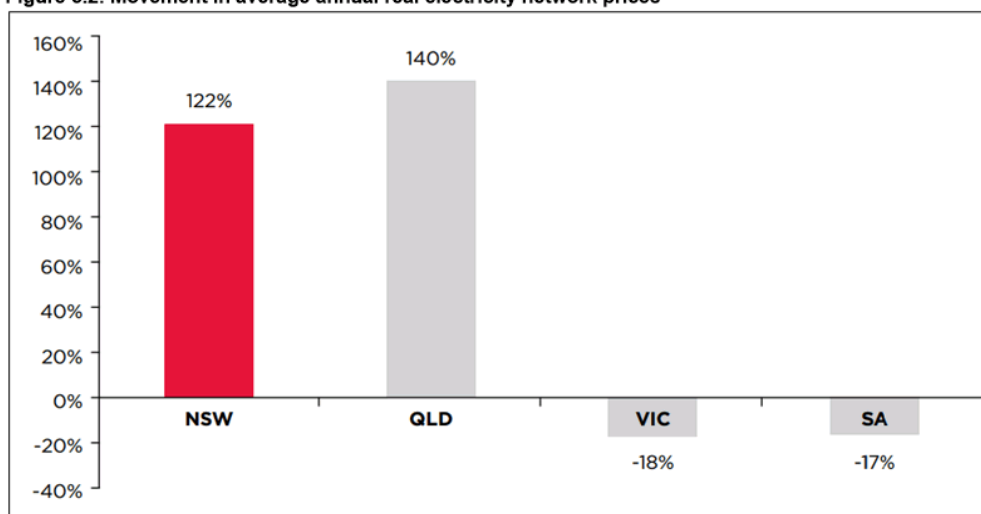
*An improved regulatory regime for electricity network assets is now in place, and we understand the NSW Government will not seek to constrain this, now or in the future, as a result of the privatisation."*

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Electricity network prices in Australia have not risen because of private ownership. On a like for like basis, residential customers in Victoria pay significantly less than NSW households, nearly 20 years after a change to private ownership, and Victorian prices have risen much less than in NSW. South Australian households pay amounts similar to NSW households. This is despite having low population and very peaky demand. Electricity networks in South Australia have been privately owned for many years.

<sup>10</sup> Mr Rod Sims, *Regulating for efficient infrastructure outcomes*, ACCC/AER Regulatory Conference 2014, 7 August 2014, pp 2-3.

Figure 5.2: Movement in average annual real electricity network prices



Source: Ernst & Young, *Electricity Network Services: Long-term trends in prices and costs*, A report for NSW Treasury, 2014, p 6.

Note: NSW and Queensland for period 1996/97 to 2012/13; Vic from 1996 to 2013; SA from 1998/99 to 2010/11

Some commentators have suggested that increases in electricity network prices in NSW are evidence of inadequacies in the regulatory arrangements. A review of regulatory arrangements undertaken by the Australian Energy Markets Commission in 2012 concluded that the system was largely effective and that the causes for rapid increases in NSW network prices lay elsewhere, including in the governance of businesses.

Recent reviews have supported the view that regulation is the most appropriate way to protect consumers, rather than public ownership. The National Commission of Audit states that:<sup>11</sup>

*“Where market failures exist there may be a case for government ownership of services, but only where it is the most efficient and effective response to this market failure. In practice, competition and monopoly issues are often better addressed through appropriate **regulatory** frameworks rather than through government ownership.”*

Similarly, the Productivity Commission notes:<sup>12</sup>

*“...regardless of ownership, all network businesses in Australia are subject to the **National Electricity Rules**, which constrain the exercise of market power. Consequently, assertions that market power justifies government ownership are not compelling, and the evidence on prices substantiates this.”*

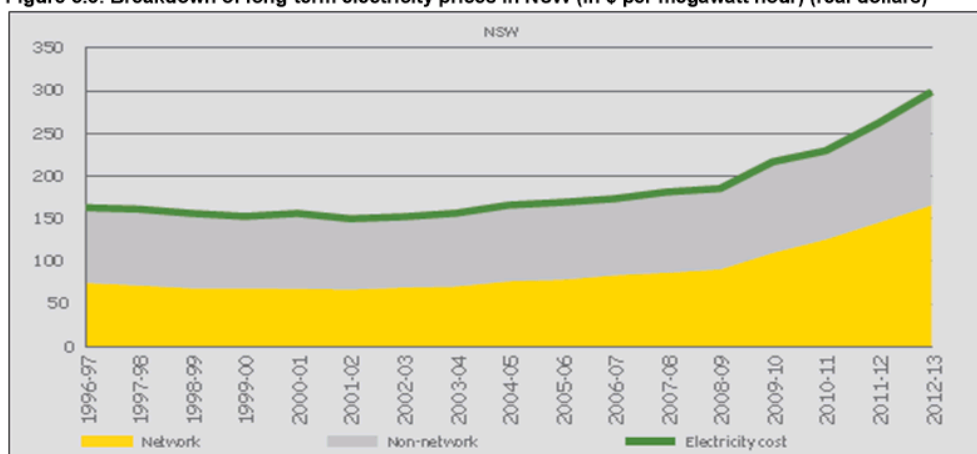
State ownership has not protected NSW consumers from rapidly increasing electricity network prices. Figure 5.3 shows the long term change in retail electricity prices by component, with 67 per cent increase from network prices and 33 per cent from non-network.

<sup>11</sup> See, <http://www.ncoa.gov.au/report/appendix-vol-2/10-19-privatisations.html>, [accessed 18 July 2014], **bolding added for emphasis.**

<sup>12</sup> Productivity Commission 2013, *Electricity Network Regulatory Frameworks*, Report No.62, Canberra, p 284.



Figure 5.3: Breakdown of long-term electricity prices in NSW (in \$ per megawatt hour) (real dollars)



Source: Ernst & Young, *Electricity network services: Long-term trends in prices and costs*, a report for NSW Treasury, 2014, p 8.

*The Government seeks comment on the following:*

- g. How much scope is there for consumers to benefit from greater efficiency in NSW electricity networks?*

## 6 SERVICE & RELIABILITY GUARANTEES

Some stakeholders have expressed concern about the effect leasing electricity networks to private investors will have on the reliability of electricity supply. One view put forward is that privately owned utilities reduce maintenance to maximise their profits, which affects reliability. However, minimum reliability standards are set by government regulation, regardless of who owns the electricity network.

### 6.1 Network reliability is governed by regulation

The NSW Government determines distribution reliability standards. This will not change. The Government has committed that the transaction will have no adverse impact on electricity reliability. The regulation of service standards, ie reliability and service performance, is split between state governments and the AER respectively.

In NSW, the government sets average reliability standards that a network business must meet to comply with its licensing conditions. Further, the government sets network planning requirements on distribution businesses.

The AER is responsible for setting the overall economic regulation of electricity distribution businesses, and reliability standards are a major part of the framework.

*The Government seeks comment on the following:*

- h. Are there any other matters that the Government should consider in ensuring network businesses comply with service and reliability standards?*

## 6.2 Network performance is measured independently

The electricity network businesses are subject to a number of regulations on network reliability as part of their licensing agreements, which will remain in place should transactions occur. All network businesses, to comply with their licences, must meet network performance standards in terms of reliability.

The NSW Minister for Resources and Energy and IPART respectively, license and monitor the licence compliance of network businesses in NSW. IPART administers the licensing regime on behalf of the Minister and may also impose monetary and non-monetary penalties and take other action it considers appropriate against licensees for contravention of licence conditions.<sup>13</sup>

Reliability is typically measured in terms of customers experiencing power outages that have not been planned by the business and communicated to customers. The key measures of distribution network reliability in Australia are:

- system average interruption duration index (SAIDI) which measures the average length of time customers experience power outages
- system average interruption frequency index (SAIFI) which measures the average number of times customers experience power outages.

## 6.3 Reliability appears stable regardless of ownership structure

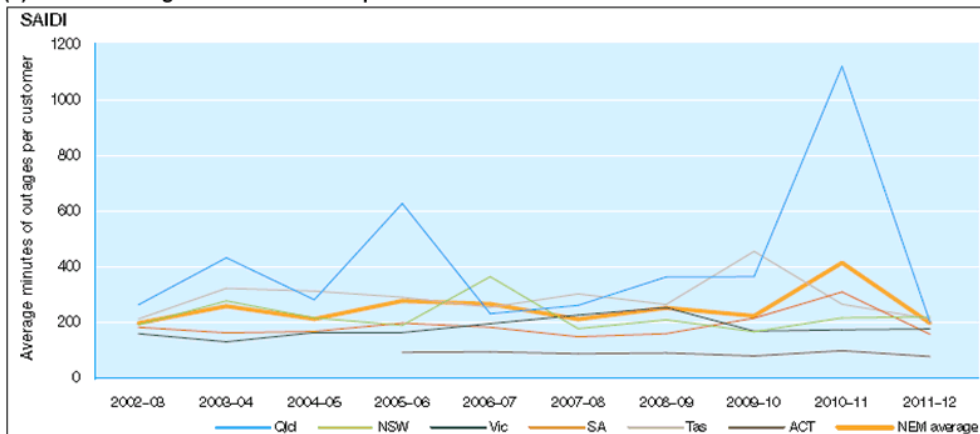
A comparison of reliability performance across states indicates that:

- the average length of time that a customer experiences interruption (SAIDI) remained relatively stable over the years, including for privately owned businesses in Victoria and South Australia. A spike in Queensland was due to a prolonged outage associated with major flood damage.
- the average number of times a customer experiences outages (SAIFI) declined over the years, including for privately owned businesses in Victoria and South Australia.

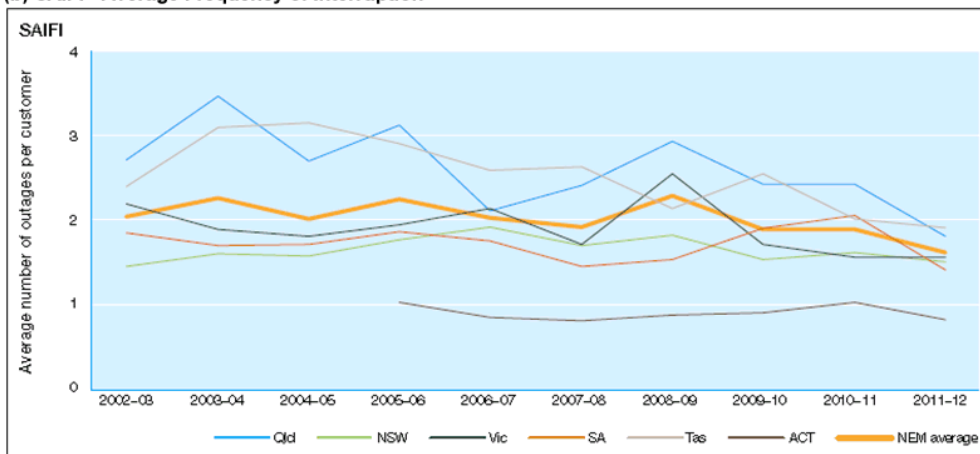
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<sup>13</sup> See IPART's website: <http://www.ipart.nsw.gov.au/Home/Industries/Electricity/Licensing>.

**Figure 6.1: Measures of distribution network reliability**  
**(a) SAIDI – Average Duration of Interruption**



**(b) SAIFI - Average Frequency of Interruption**



Source: Australian Energy Regulator, *State of the Energy Market 2013*, p 81.

The evidence does not support the assertion that privately owned electricity networks allow deterioration of service standards. Also, at this time, the statistics do not show that the high levels of investment and price increases borne by NSW households have delivered a higher level of reliability than other states.

According to the Productivity Commission:<sup>14</sup>

*The evidence suggests that privatisation does not adversely affect reliability. Measures of reliability (such as the system average interruption duration or SAIDI and the system average interruption frequency index or SAIFI) are not worse in Victoria or South Australia. Indeed, over the 10 year period from 2000-01 to 2009-10, Victoria and South Australia had the lowest SAIDI among the NEM regions, while South Australia had the lowest SAIFI (and Victoria the third lowest).<sup>15</sup>*

<sup>14</sup> Productivity Commission 2013, *Electricity Network Regulatory Frameworks*, Report No.62, Canberra, pp 284-85.

<sup>15</sup> NEM is the National Electricity Market.

***What about safety and emergency situations?***

NSW network businesses are required to comply with the *Electricity Supply (Safety and Network Management) Regulation 2008* (NSW).<sup>16</sup> The regulation includes a condition that, if notified by the relevant Government Departmental Secretary, a network operator must lodge and implement a network management plan. The plan consists of dealing with:

- network safety and reliability;
- customer installation safety;
- public electrical safety awareness; and
- bush fire risk management.

Further, NSW network businesses participate in the NSW Wires Down Sub Plan in compliance with the *State Emergency & Rescue Management Act 1989* (NSW). The Plan's aim is to make safe a "wires down" situation or similar incident involving electricity overhead lines. The Plan applies to the NSW Emergency Services Organisations and NSW Network Service Providers and the operations concerned with making safe a wires down situation or similar incident involving electricity overhead lines.

**6.4 Customer service and safety standards will be maintained**

Network businesses report on their responsiveness to customer concerns, including:

- timely connection of services;
- call centre performance; and
- customer complaints.

The Energy & Water Ombudsman of NSW (EWON) is the government approved dispute resolution scheme for New South Wales electricity and gas customers, and some water customers. Electricity networks are required to participate in an approved ombudsman scheme, and this will not change. EWON will continue to play an important role in providing high quality, independent dispute resolution and to help raise customer service standards in the energy and water industries.

***What about public safety and bushfires?***

The NSW Government will not lose or reduce its right to regulate the networks as a result of any partial divestment. Network operators must still comply with the law.

Unfortunately, severe bushfires do happen in Australia and some bushfires are caused by power-lines, whether or not networks are publicly owned. There have been fires in NSW (publicly owned) and Victoria (privately owned) that have been found to be started by electrical equipment. The 2009 Victorian Bushfires Royal Commission made eight recommendations relating to Electricity Caused Fire. None of these recommendations is impacted by ownership, with the bulk implemented through regulatory requirements.

*The Government seeks comment on the following:*

- i. Considering existing service standard protections for customers will remain in place, what concerns remain about service standards and public safety? Is there any reason why the Government should consider any further conditions, and why?*

<sup>16</sup> The Electricity Supply (Safety and Network Management) Regulation 2008 is presently being remade. However, section 8 of the 2008 Regulation appears to be consistent with section 7 of the public consultation draft of the proposed 2014 Regulation).

## 7 PROTECTING CONDITIONS FOR NETWORK EMPLOYEES

The Government has committed to protecting the jobs of permanent award employees consistent with previous transactions. Further, the Government has announced an initiative to promote apprenticeships arising from the infrastructure investment that will flow from the funds raised from the partial lease of the network businesses.

### 7.1 Network employee guarantees

The guarantees proposed for electricity network employees are beyond those enjoyed by most in the community. The Government has included the guarantee to ensure the businesses and their employees have time to adjust to work arrangements in the future and are specific to the requirements of this particular transaction and sector. However, job guarantees and protections on employment conditions come at a cost, and those costs are generally borne by customers in their electricity bills. With that in mind, a balance should be sought between providing transitional security for employees, and keeping downward pressure on the cost of providing network services.

Regardless of the types of guarantees offered, NSW is well placed to deliver employment opportunities to skilled workers. Economic growth in NSW has recently been outperforming the national average and is expected to continue to do so in the future. The unemployment rate in NSW in July is 5.9%, below the national average of 6.4%,<sup>17</sup> and with expected above-average economic growth in the next 2 years, is forecast to decline.<sup>18</sup> In addition, the Government proposes \$20 billion of new investment in infrastructure that will drive the economy and creation of jobs and economic opportunity.

*The Government seeks comment on the following:*

- j. Taking into account the Government's employment guarantee condition on the proposed transaction, are there other relevant considerations regarding jobs?*
- k. What is the appropriate balance between providing security to employees in the transition and keeping downward pressure on the cost of providing network services?*

---

<sup>17</sup> Australian Bureau of Statistics, *Labour Force Commentary July 2014*, Latest Issue: Released at 11:30 AM (CANBERRA TIME) 07/08/2014.

<sup>18</sup> NSW Budget 2014-15, Budget Paper No. 2, Chapter 2: The Economy, pp 2-1 – 2-2.

## 7.2 Electricity networks skill requirements

The Productivity Commission found that while publicly owned businesses recruit more apprentices and trainees, it is not clear that privately owned businesses engage in too little training. According to the Productivity Commission, data at the time of the review showed that private utilities such as SP AusNet, Citipower and Powercor, Jemena and ETSA Utilities all took on new apprentices, which were added to an existing number of apprentices and trainees already employed.<sup>19</sup>

Further, to support younger people in NSW, the Government has announced an initiative to promote apprenticeships on infrastructure projects arising from the new investment by the infrastructure fund Restart NSW. This initiative will include the Government considering commitments on apprenticeships in evaluation of tenders.

*The Government seeks comment on the following:*

- 1. How can all businesses be encouraged to invest appropriately in skills development, regardless of ownership?*

## 8 HOW CAN YOU PARTICIPATE?

This Discussion Paper has been developed by DPC as the first step of the consultation process for Rebuilding NSW. It provides an opportunity for the community and stakeholders to engage on specific issues or concerns for Rebuilding NSW and the proposed partial lease of NSW electricity networks.

Submissions are due by 19 September 2014 and can be made online at [www.rebuilding.nsw.gov.au](http://www.rebuilding.nsw.gov.au) or by post to:

Rebuilding NSW  
GPO Box 5341  
Sydney NSW 2001

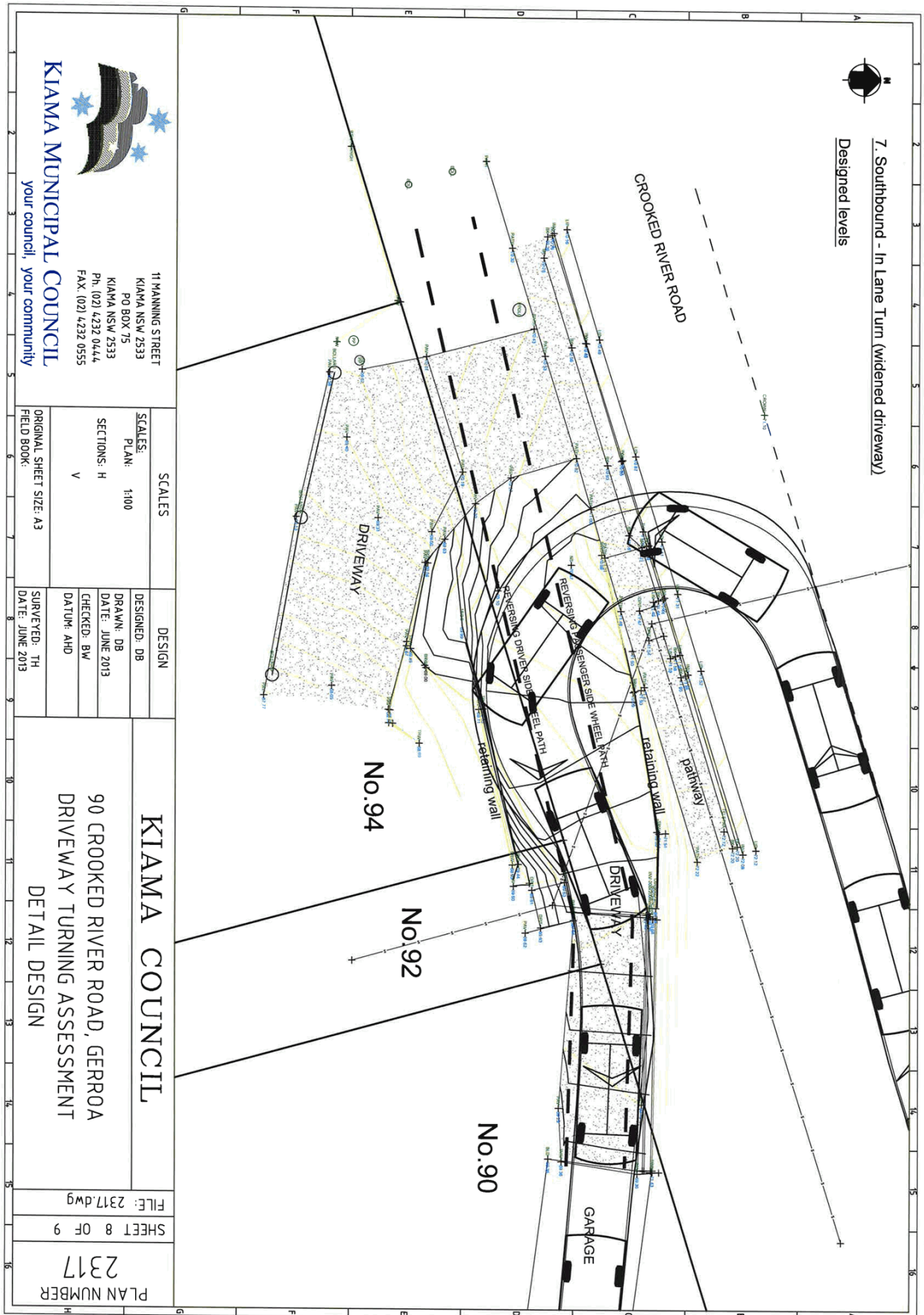
There will be further opportunities to provide comment on particular issues outlined in a series of expert reports to be released throughout September.

DPC will also be meeting with key stakeholder and community groups over the coming months and will prepare a Final Report to Government outlining the outcomes of the consultation process late in 2014.

If you would like further information on Rebuilding NSW or how you can participate please register your interest at [www.rebuilding.nsw.gov.au](http://www.rebuilding.nsw.gov.au).

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<sup>19</sup> Productivity Commission 2013, *Electricity Network Regulatory Frameworks*, Report No.62, Canberra, p 276.



**KIAMA MUNICIPAL COUNCIL**  
 your council, your community

11 MANNING STREET  
 KIAMA NSW 2533  
 PO BOX 75  
 KIAMA NSW 2533  
 Ph. (02) 4232 0444  
 FAX: (02) 4232 0555

SCALES		DESIGN	
PLAN:	1:100	DESIGNED:	DB
SECTIONS:	H	DRAWN:	DB
	V	DATE:	JUNE 2013
		CHECKED:	BW
		DATUM:	AHD
ORIGINAL SHEET SIZE:	A3	SURVEYED:	TH
FIELD BOOK:		DATE:	JUNE 2013

**KIAMA COUNCIL**

90 CROOKED RIVER ROAD, GERROA  
 DRIVEWAY TURNING ASSESSMENT  
 DETAIL DESIGN

FILE: 2317.dwg  
 SHEET 8 OF 9  
 PLAN NUMBER 2317

Jamberoo Valley Ratepayers and Residents Association Inc.  
16 Tate Place,  
JAMBEROO, NSW, 2533.

The General Manager,  
Kiama Municipal Council,  
Po Box 75,  
KIAMA, NSW, 2533.

13 Aug 2014

Dear Sir,

### **Centenary Rotunda in Reid Park, Jamberoo**

The Jamberoo Valley Ratepayers and Residents Association wishes to put forward a proposal to have a rotunda erected in Reid Park, Jamberoo during the World War I Centenary Commemorations in 2014/15.

At the June 2014 meeting of the Association it was proposed to have a rotunda erected in Reid Park. A motion to that effect was passed and a sub-committee formed to progress the project.

The Sub-committee members are:-

Ken Jeffrey – Jamberoo Valley Ratepayers and Residents Association

Vivienne Marris – Jamberoo Business Group

Robert Curll – Jamberoo Combined Churches

A letter was sent by the Association to Kiama Municipal Council on 4 June 2014 outlining the proposal and requesting a meeting with Council management. Subsequently, the Sub-committee met with Mr Brian Whittaker, Director Engineering and Works.

Mr Whittaker indicated that the proposal to erect a rotunda in Reid Park did not conflict with the Management Plan for the park. He stated however, that there were no funds earmarked in the current Council budget for such a project. Nevertheless Mr Whittaker encouraged the Sub-committee to submit a proposal to Council including details of the proposed rotunda design, its location, estimated cost, and letters of support from Jamberoo organisations. Although the rotunda proposal is not part of the Jamberoo Streetscape Plan it can be viewed as complementary; as another part of the beautification of the village.



**The Concept**

The erection of a rotunda in Reid Park would be a fitting commemoration of the fallen in World War I. The years 2014 and 2015 will be recognised by many events throughout Australia as being highly significant, being 100 years after the start of World War I and the Gallipoli landings. The rotunda in Reid Park would have a plaque in an appropriate place explaining the significance of the rotunda to the people of Jamberoo.

The rotunda would provide a focal point for various village activities such as Australia Day Celebrations, Carols in the Park, weddings, family and community functions.

In addition, we would see the rotunda as being the site for performances by musical groups, bands, choirs, and drama groups. This would attract weekend visitors to Jamberoo and assist local businesses.

**The Location**

The suggested location for the rotunda is shown in Annex A. The location is that used annually by the Combined Churches for the Carols by Candlelight which last year attracted in excess of 400 people. There is therefore adequate space in front of a rotunda for a viewing audience. The rotunda would not impinge on the sports fields nor the children's playground area. It would in fact enhance Reid Park.

**The Design**

First and foremost the rotunda must be pleasing to the eye and complement its surroundings. It must be large enough to accommodate a choir of up to thirty members, at least 6 metres wide. The rotunda should have lighting and power. and should be of sturdy construction to avoid wind damage. The suggested design based on "The Canterbury" from The Australian Summerhouse Company is shown in Annex B with the colours matching those in the Streetscape Plan. Additionally we would prefer to see the rotunda raised up from the ground on a concrete base to avoid water damage. Also attached is a photograph of the rotunda in the harbour park in Shellharbour Village, which is a more substantial design and therefore more expensive.

**The Cost**

At this stage the indicative cost for the total project based on the "Canterbury" design in Annex B and supplier prices is \$36,000. This is made up of :-

<b>Item</b>	<b>Cost Estimate</b>	<b>Assumptions</b>
Kit	\$18,000	As quoted by supplier
Delivery	\$200	By supplier
Site Preparation	\$1,000	By Council?
Installation of Kit	\$3,000	By supplier
Concrete Base	\$5,000	Perimeter wall, in-filled with gravel and concrete slab on top.
Electrical Work	\$2,000	Probably less with some volunteer labour
Painting	\$1,800	Perhaps less with volunteer labour.
Steps up to rotunda	\$1,000	Three steps, wood?
Paved apron	\$1,000	In front of steps
Contingencies	\$3,000	10%
<b>Total</b>	<b>\$36,000</b>	

**Local Support**

There is considerable support for this project within Jamberoo. Letters of support from the following local organisations are attached at Annex C.

- Kiama and Jamberoo RSL
- Jamberoo Combined Churches
- Jamberoo School P&C
- Jamberoo Red Cross
- Jamberoo Business Group
- Jamberoo Scouts
- Jamberoo CWA
- Jamberoo Youth Hall Committee

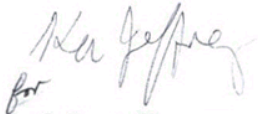
**Funding**

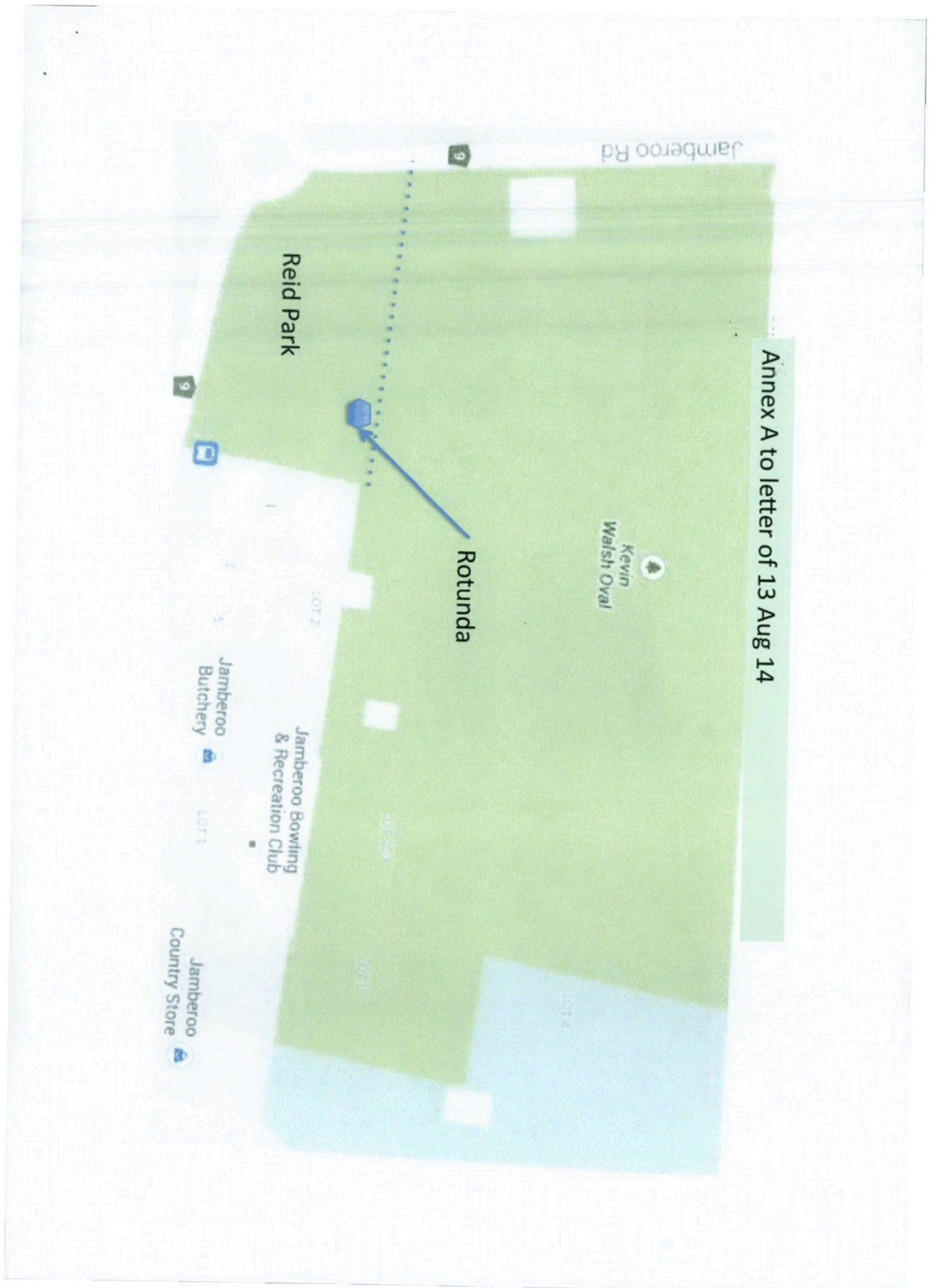
As Jamberoo currently has two housing developments beginning construction in the near future, would it be possible to divert some funds to the rotunda project from the developer contributions they make to council?

We understand Council does not have funds available in the current budget and as such we will endeavour to raise the funds required through sponsorship and community support. It may also be possible to obtain funding from monies allocated by State and Federal Governments for projects related to the Centenary Commemorations. We have applied to our local members for such funding.

If we have the support of Council this will assist us in our fund raising efforts.

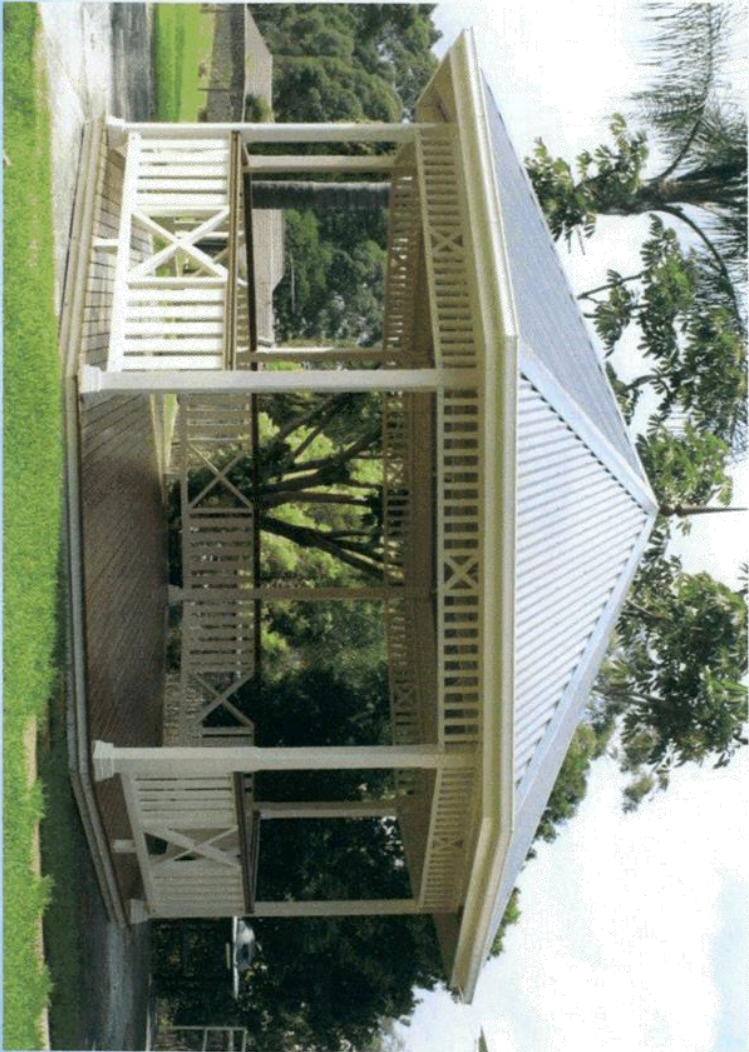
We thank you in anticipation of you giving our proposal favourable consideration.

  
for  
**G. Boxsell**  
**President**



Annex B to letter of 13 Aug 14

# The Canterbury 6 Metres



# Shellharbour Village Rotunda



**Annex C to letter of 13 August 2014 to Kiama Municipal Council**

Jamberoo Centenary Rotunda

Letters of Support



**KIAMA JAMBEROO RSL SUB – BRANCH**  
**PO BOX 34, KIAMA, 2533.**

The General Manager  
Kiama Municipal Council  
PO box 75 KIAMA 2533

Dear Sir,

This letter serves to certify that at its July meeting the Kiama – Jamberoo RSL sub-Branch members in attendance unanimously voted to support Jamberoo Ratepayers Association in its endeavour to have a rotunda built in Reid Park.

We understand that the Ratepayers Association would like to have the rotunda connected to the Centenary commemoration period signifying the 100<sup>th</sup> anniversary of WW1.

Most sincerely,

Dennis Seage  
Hon. Secretary  
5 August, 2014

ICAAC Min9 MC 13\_08\_13



**JAMBEROO INTER- CHURCH COMMITTEE**

**P.O. Box 174**

**JAMBEROO 2533**

**To : The President,**

**JAMBEROO RESIDENT'S & RATEPAYERS ASSN.**

**Dear Geoff,**

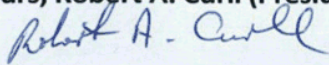
**The Jamberoo Inter Church Committee wish me to inform you of our support to your request to Kiama Council for the building of a Rotunda in Reid Park. As you are aware each year the Jamberoo Inter-Church Committee is responsible for organising a major Jamberoo event, Carols in the Park, conducted in Reid Park, with the support of Kiama Council. Last year once again a temporary stage was erected for the Annual Carols in the Park with a record 500 people in attendance.**

**Back in March 2013 our committee lodged a request to Kiama Council to have a permanent stage erected in Reid Park, a copy of this letter has been passed onto your newly formed Rotunda committee and we are delighted that you have invited one of our committee to be on the Rotunda committee.**

**As you can see by our letter our submission was as a result of Community interest in having a permanent structure for various activities during the year. We also had some offers of tradesman support. At the time of our lodgement Council stated that there was no provision in the draft budget to assist funding.**

**Once again we welcome your involvement in providing a Rotunda in Reid Park.**

**Yours, Robert A. Curll (President)**



8<sup>th</sup> August, 2014

Jamberoo Valley Ratepayers and Residents Association Inc,  
16 Tate Place,  
Jamberoo NSW 2533

Dear Sir,

As President of Jamberoo Public Schools Parents and Citizens Association, I am writing to you in regards to the proposed Rotunda to be erected in Reid Park, Jamberoo.

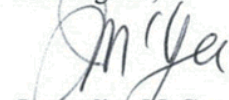
We fully support this proposal and feel it would 'lift' the appearance of Jamberoo's park considerably.

The rotunda would be a great focal point for lots of activities that take place in Jamberoo. Most notably would be the annual Christmas Carols in the Park, Australia Day celebrations, local sporting group's presentation day ceremonies and many more community functions.

We feel it is a great idea and a much needed addition to our local park.

Please feel free to contact me if you require any other measures of support for this endeavour.

Kind regards,



**Jacqueline McGee**  
President  
Jamberoo Public School P & C

P.O. Box 64  
Jamberoo 2533  
9.7.14.

Mr Geoff Boxsell  
The Jamberoo Ratepayers Association

Dear Geoff

I am writing on behalf of  
Jamberoo Red Cross to lend our support to  
the request that Kiamia Council consider  
building a rotunda in Reid Park Jamberoo.

A suitable location would be to  
the west of the Youth Hall where the  
Christmas cards have been held in recent  
years.

It would then be possible to use  
the rotunda throughout the year for  
concerts as well as at Christmas time for  
the carols.

The park is badly in need of  
a face-lift and we think the rotunda  
would be a welcome addition to the park  
for the residents of Jamberoo.

Yours sincerely  
Robin Lawson  
(Hon. Secretary  
Jamberoo Red Cross.)

Jamberoo Business Group  
31 July 2014

The President  
Jamberoo Valley Ratepayers and Residents Association

### **Proposal to Erect an ANZAC Memorial Rotunda in Reid Park**

The Jamberoo Business Group fully supports the proposal to erect a Rotunda in Reid Park. We see it as an appropriate way during these centenary years to commemorate those Jamberoo people who served in WWI.

We see it also as a means of enhancing the appearance of the park and providing a facility for use by residents and performing groups.

Performances in the park can attract visitors to Jamberoo and that can only be good for tourism, providing opportunities for local businesses.

Yours faithfully



A Waugh  
Proprietor Jamberoo Newsagency

**1<sup>st</sup>. JAMBEROO SCOUT GROUP**

**P.O. Box 174**

**JAMBEROO 2533 NSW.**

**TO: THE PRESIDENT**

**JAMBEROO RESIDENT'S & RATEPAYERS ASSN.**

**Dear Geoff,**

**The members of the 1<sup>st</sup>. Jamberoo Scout Group wish to endorse your request to Kiama Council for the building of a Rotunda in Reid Park . This project would enable us to expand on our training of both boys and girls in our movement which includes Cubs, Scouts and Venturer Scouts. We meet weekly in the Youth Hall which is adjacent to your proposal.**

**We wish you every success in your application to Kiama Council.**

**Yours In Scouting**

*Robert A. Curll a.u.*

**Robert A. Curll (Group Leader)**

**13.7. 2014**



## Country Women's Association of NSW

*Incorporated in 1931 by an Act of NSW Parliament*

All Communication to be addressed to the Secretary of Jamberoo Branch/Group

PO Box 63  
Jamberoo 2533

21<sup>st</sup> July 2014

President of  
Residents and Rate Payers Association  
of Jamberoo  
Jamberoo

Jamberoo Branch of The Country Women's Association supports the concept of the erection of a rotunda in Reid Park, Jamberoo.

The rotunda would serve the community in many different ways. The local Art Society could have an 'Art Trail' through the park ending at the rotunda, weekend music events, concerts etc. could be organised.

The rotunda could be used for 'Carols in the Park' which is an annual event enjoyed by the whole community.

Once the rotunda is erected more ideas for its use will be evident.

Yours faithfully

A handwritten signature in black ink that reads 'Mia Dufty'.

Mia Dufty  
Jamberoo CWA President  
Phone: 42361913  
grahamandmia@bigpond.com

*Pride in our Past - Faith in our Future*  
[www.cwaofnsw.org.au](http://www.cwaofnsw.org.au)

P.O. BOX 174

JAMBEROO. 2533

THE PRESIDENT, GEOFF BOXSELL,  
JAMBEROO RESIDENTS & RATEPAYER'S ASSOCIATION.

Dear Geoff,

On behalf of the Jamberoo Youth Hall Committee we wish to support your application to Kiama Council to have a Rotunda built in Reid Park Jamberoo. This project would add to the facilities for those organisations using the Youth Hall and would be a plus for Community involvement. We wish you every success in your approach to council for the inclusion of a Rotunda in Reid Park.

Yours Faithfully

  
Helen L. Curll Secretary.

12.7.2014

**Minutes of the Commercial Centres & Community Safety Committee meeting held on Tuesday 12 August 2014 at Kiama Council, Commencing 10.00am**

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**Present:** Councillor Dennis Seage, Dennis Tracey (Kiama Council Senior Ranger), Paul Czulowski (Manager Environment and Health), John Shelley, Nick Guggisberg (Manager Community and Cultural Development), Mark Scott (NSW Police), Inspector Ron Davies (NSW Police) and Matt Brophay (NSW Police).

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**1. Apologies** – Bryan Whittaker (Director of Engineering and Works), Phil Costello (Director of Environmental Services), Deidre Hindmarsh (Kiama Chamber of Commerce), Tony Hardy (Manager Waste Services), Councillor Neil Reilly and Councillor Gavin McClure.

**2. Previous Minutes**

The minutes of the previous meeting held on 10 June 2014 were tabled.

**Motion:** that the minutes of 10 June 2014 be accepted as a true and accurate record of the meeting.

**Moved:** Councillor Seage      **Seconded:** Mark Scott      **Carried**

Matters arising - Nil

**3 Policing Matters**

Mark Scott provided a summary of the crime/incident statistics for the June/July period (see attached).

**4. Updates - CCTV**

Nick Guggisberg advised the following:

- The project plan and timeframes were tabled (see attached). Stage 1 of the CCTV rollout (Terralong Street from the intersection of Collins Street to Railway Parade up to Kiama Library to be completed by December 2014. Stage 2 from Railway Parade to Manning Street and Manning Street to the Railway Station to be implemented by 1 July 2015. Community consultation for Gerringong CCTV to commence 1 August 2015.
- Implementation timeline has been affected by delays associated with the fibre network and how data is to be re-laid to the Police command centre and issues associated with the passive or active system.
- It is expected that there will be a budget increase associated with the supply and installation of the fibre network.
- Street lighting issues and their affect on the cameras require investigation.
- MOU between Kiama Council and the NSW Police to be developed. Copies of the MOU between the NSW Police and Shoalhaven and Wollongong City Councils have been obtained.



**ACTION:** Inspector Ron Davis and Nick Guggisberg to contact Pauline Hinkley from NSW Police (IT Specialist) to discuss data transfer options and associated issues.

Engineering and Works

- Jamberoo Streetscape works public exhibition – submissions closed on Friday 7 August 2014.

Rangers

- Traffic/parking patrols undertaken – 55 parking and traffic patrols undertaken during reporting period.

Kiama Tourism

- John Shelley raised no issues.

Waste Services

- Paul Czulowski advised that new garbage bin and recycling bin enclosures will be installed at Jamberoo and Gerringong commercial business centres.

**5. Other Items**

- Planning for the 2014 New Year's Eve Fireworks event – Inspector Ron Davis advised that last years' event was well operated and it was suggested that planning commence for this year's event if it goes ahead.
- Nick Guggisberg tabled Dementia Friendly Communities Pilot in Kiama NSW brochure.

**Next Meeting**

The next meeting of the Commercial Centres & Community Safety Committee will be held on 14 October 2014 at 10.00am, Kiama Council Building, Committee Room 2.

**There being no further business the meeting closed at 11.30am**

(14/59293)

**MINUTES OF THE KIAMA LIQUOR ACCORD COMMITTEE MEETING HELD AT KIAMA BOWLS AND RECREATION CLUB AT 10.30AM ON WEDNESDAY 27 AUGUST 2014 ON 13 AUGUST 2014**

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**Attendance:** David Rootham (Kiama Golf Club), Janelle Burns (Kiama Municipal Council), Sergeant Garry Keevers, (Licensing Supervisor, Lake Illawarra Local Area Command), Gillian Smith, (Illawarra Health Service), Erica Warren, (Jamberoo Pub), Peter Grogan (Gerroa Boat Fisherman's Club), Andrew Chatfield (Kiama Municipal Council), Mark Gilmore (Grand Hotel), Ben Cuthbert (Kiama Bowling Club)

**1 Apologies** – Angela Anastassiadis, (Project Officer OLGR), Nick Guggisberg (Kiama Municipal Council), John Bambury (Kiama Leagues Club).

**2 Report Minutes of the 13 May 2014 meeting:** Tabled

Accepted as a true record of the meeting.

**Erica Warren/Peter Grogan**

**3 Matters Arising**

Working Party Meeting to establish Liquor Accord Terms scheduled for Tuesday 21 October 2014, 10.30am Kiama Leagues Club with Working Party Members.

Working Party consisting of John Bambury, (Kiama Leagues Club), Erica Warren, (Jamberoo Pub), David Rootham, (Kiama Golf Club) Sergeant Garry Keevers, (Licensing Supervisor), Janelle Burns, (Kiama Municipal Council).

**4 Correspondence**

Correspondence received by Kiama Municipal Council dated 11 July 2014.

**Kiama Night Bus Funding**

Council formally advised Kiama Liquor Accord that Council has received notification from Roads and Maritime Services on 5 April 2014 advising that the funding for the Kiama Night Bus project has been approved for the 2013/2014 financial year to the total of \$12,000 contrary to the initial advice it was withdrawing the funding for the project.

The interim measure of financial support from Council for the amount of \$2000, as pledged at the December 2013 meeting of Council for the night bus hire has been covered by the grant, which was backdated to that time.

**5 Treasurers Report**

Nil

MINUTES OF THE KIAMA LIQUOR ACCORD COMMITTEE MEETING HELD AT KIAMA BOWLS AND RECREATION CLUB AT 10.30AM ON WEDNESDAY 27 AUGUST 2014 ON 13 AUGUST 2014

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## 6 OLGR Report

### Kiama Liquor Accord Terms

On 13 May 2014, Office of Liquor, Gaming & Racing (OLGR) representatives presented information about local liquor accord terms to the Accord.

As indicated during the presentation, a *term* is an action or strategy that an accord is willing to undertake as a practical voluntary measure in addressing alcohol related harm. The list of actions or strategies which form the accord terms is decided by accord members and is informed by issues identified in the accord area. Terms showcase the member driven solutions and proactive prevention strategies that each accord implements.

Further to what was discussed during the presentation, an example of draft terms document was tabled.

As discussed a working party will be formed to review and to ensure it accurately captures what we wish to work towards as an accord over the next 12 months.

The working party will meet Tuesday 21 October 2014 at 10.30am, at the Kiama Leagues Club

Our next Accord meeting will be held on Wednesday 19 November 2014 at the Gerroa Boat Fisherman's Club. At this meeting the Accord will further discuss and vote on the document.

## 7 Police Report

Sergeant Garry Keevers reported that Alcohol related crime in Kiama was low, however, he noted that with the summer season approaching that licensees need to be aware of Drink Drive concerns.

Sergeant Keevers reminded accord members about:

### Banning Notices and Consequence Policing

Accord members were informed that if someone fails to leave or is offensive on a premise there must be a 'Consequence' for their behaviour.

[Section 4 Inclosed Lands Protection Act 1901 - Unlawful Entry on Inclosed Lands]. All Licensed Venues in NSW are defined as 'Inclosed Lands' under the definitions within the Legislation.

MINUTES OF THE KIAMA LIQUOR ACCORD COMMITTEE MEETING HELD AT KIAMA BOWLS  
AND RECREATION CLUB AT 10.30AM ON WEDNESDAY 27 AUGUST 2014 ON 13 AUGUST  
2014

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A very important tool to be used by venues of the Liquor Accord. People must understand there will be a 'Consequence' for their behaviour.

'Banning Notice' should be mailed out to the offender by Registered Post. Clubs have their own formal letters in respect of members which is already in place. These served as Banning Notices.'

Under the Lands Protection Act 1901, the Owner, Occupier or person apparently in charge of those lands (Premise) is the person or body (in the case of Board of Directors in clubs) which '**Ban**' the person in the first instance. They can also give the person consent to come back into the venue when they wish.

Patron Code of Conduct was also discussed and the need for a alcohol free zone to be investigated by Police for Jamberoo.

#### **8 General Business**

David Roothman reported that the Kiama Golf Club was currently implementing a Patron Code of Conduct and Bar Policy.

Erica Warren reported that the Jamberoo Pub have implemented a Code of Conduct also.

#### **9 Meeting Closed: 11.00am**

Next meeting to be held at 10.30am on Wednesday 19 November 2014, 10.30am at the Gerroa Boat Fishermans Club

## MINUTES of the SOUTH PRECINCT Meeting held on Thursday 21 August 2014 at Gerringong Town Hall

**Meeting Opened** at 7.30 pm

**Attendance** 40 present with Darrell Clingan in the Chair. The Mayor Brian Petschler was welcomed to the meeting.

**Apologies** : James Doak

**Minutes of meeting of 17 July** were taken as read with the correction of Fern St instead of Gerroa Rd, and confirmed. Moved Heti Stein/ Malcolm Weir Carried

### Business Arising

Lighting in Blackwood st Carpark – has been fixed.  
Fuel spillage at Caltex SS – still a problem

### Highway Upgrade

Jenna Turnbull and Carla Brookes (Fulton Hogan) reported on recent traffic changes associated with the work. Temporary intersection for Fern St relocated.

Signage for entries to Gerringong increased.

Windy conditions near Omega Lane – considered in planning

Kiama Council sweeper hired for Highway work.

To 29 August emergency roadworks in progress affecting northbound lane at night.

A number of questions were asked about traffic movements

**Mayor Brian Petschler** addressed the meeting -

- **Land under consideration for sale.** Land sales over past 20 years has enabled Council to do maintenance and capital works without having to borrow to any great degree. Lands under review are not reserves but public lands. There are 3 blocks in Gerringong -
  1. Block behind Cronin Oval – access beside fire shed, zoned as community land – would need rezoning. Proposal to be put to Dept of Planning – will be opportunity to respond to proposal.
  2. Block in Blackwood street on south side – operational land
  3. Land on corner of Fern St and Willawa Ave – community land which would need rezoning – to operational land.

Only land of significant size available is at Spring Creek – not to be considered until quarry ceases operation.

There are 32 pieces of land around Gerringong totalling 50.8 hectares classified as reserves. A map of reserves and crown land was shown to the meeting and placed on the Town Hall noticeboard.

There was considerable discussion about the process leading up to sale of land.

- **School of Arts** – Council stil talking to Federal Government about funding.
- **Parking needs.** Question was asked as to whether Council considers **parking needs** in relation to the disposal of land. Yes, for example development of land in Noble St, parking issues have been taken into account.
- **Tree Management applications** – does the payment of a fee for approval lead to an increase in non compliance? There is no evidence of an increase in illegal removal of trees

. A suggestion was made that consideration be given to refunding inspection fees for trees that need to be removed for safety reasons – to be considered

- **Seven Mile Beach** – removal of trees pulled out by visitors is a significant problem. A request was made that signs be placed at entrance to tracks to beach about removal of vegetation and fires on the beach.

**Correspondence**

- **Letter from Council** Reply from General Manager setting out process required for the reclassification of land.

**Council Papers**

- **Gerringong Town Hall** – Office suite leased signed
- **Gerringong Town Hall** – approval for name to be replaced on Hall
- **Pics and Flicks** thanks to Council for upgrade

**Traffic Report**

- **Burnett Ave** – request for line marking at the corner with Fern St to improve traffic flow.
- **Fern St** – Bus shelter near Bridges Rd – Bus zone signs requested as ‘for sale’ vehicles are encroaching on bus stop
- **Greta St** – pedestrian crossing on corner of Belinda St requested

**Development Application**

- **Land behind Uniting Church** – access via Willawa Ave, house to be demolished and access through middle of block

**Neighbourhood Watch**

- Some domestic violence
- Over 100 traffic offences recorded by Highway Patrol in recent weeks

**Publicity for Precinct**

**Next Month** – Address by Andrew Sweeney from the RFS

**Alzheimer’s Forum**

Linda Brazier reported on the forum held at Kiama Pavilion, Kiama has been chosen for a pilot programme in making it a more dementia-friendly community in conjunction with Alzheimer’s Australia and the University of Wollongong.

Minute Books of the early years of the Precinct are now in possession of the Chairman.

**Operational Guidelines**

**Copies of the suggested revised objectives from last month were distributed**

Next month we will look at the ways in which Council may be able to support Precinct in its work.

**Next Meeting :** Thursday 18 September at 7.30 pm at the Gerringong Town Hall.  
The meeting closed at 9. 10 pm

Darrell Clingan                      Chairperson .....

Graham Fairbairn                      Secretary .....

**Minutes of the Kiama Seniors Week 2015 Committee meeting held on 2 September 2014 in the Council Chambers Committee Room 1 at 2.30pm.**

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**Present:** Ctr. Kathy Rice, Anne Phillips, Michael Dalitz, Ross Mansell, Gill Divers, Margaret Carmichael, Carolyn Crowe-Maxwell, Kirsten Lee-Archer, Angela Newman.

**1. Apologies:** Janelle Burns, Sharon Parker, Joanne North.

**2. Grants**

Anne told the committee about the grants available for Seniors Week events and had sent an email to the committee with details.

**3. Program**

The program was discussed and most events will be held the same as this year with the addition of some new events.

*Church Service* – Anne will contact the local churches to acknowledge seniors in the community during their services on Sunday 15 March 2015.

*Kiama Library* – will hold an event on the Wednesday 18 March from 10.30am-12pm with the event to be decided and information given to Anne to put in the program.

*Kiama Bicycle User Group (BUG)* – will hold a bicycle ride from Kiama towards Shellharbour and back on Tuesday 17 March.

*U3A Kiama* – will be participating in the trivia competition and would also like to hold an event on the day they have a guest speaker.

*Trivia Competition* – Will be held on the Thursday 19 March.

*Kiama Community Gardens* – will hold a pizza brunch and garden tour on Wednesday 18 March.

*Tuesday Friendship Group* – will hold the BBQ lunch with entertainment and games. They will contact Sts Peter & Paul school as they have offered the choir to sing during Seniors Week.

*Friends of Blue Haven* – will be holding the twilight party on the afternoon of Wednesday 18 March.

*Kiama Community College* – will look at holding an event on Monday 16 March possibly with computers for the elderly and the normal drop in for computer issues.

*Gerringong Rotary Sunrise* – Concert and charity blanket display at Mayflower Village on Friday 20 March.

*Meals on Wheels* – similar event to this year. Information to be confirmed.

*North Kiama Neighbourhood Centre* – will be organising events to be held at the centre eg. Indoor bowls, heart start exercise along with an outing which will be confirmed.

[SC1359 – 14/60701]

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This is **Page 1** of the Kiama Seniors Week 2015 Committee meeting held on 2 September 2014.

*Council's Road Safety Program* – Janelle Burns will hold an event with motorised scooters or similar – information to be confirmed.

All groups to have their event information to Anne Phillips by the end of November.

A draft program will be tabled at the next meeting.

#### **4. General Business**

##### *4.1 Publicity*

It was asked if we could publicise the program further possibly through local radio stations as well as the local newspaper.

##### *4.2 Photography event*

It was asked if a photography event could be run during Seniors Week with the seniors taking photos to be displayed of young people and young people taking photos of seniors. Anne to speak with Louise Croker and Andrew Chatfield for ideas and if time and resources permit such an event.

#### **5. Next Meeting**

The next meeting of the Seniors Week 2015 Committee will be held on Tuesday 9 December 2014 at 2.30pm in the Council Chambers Committee Room 1.

**There being no further business the meeting closed at 3pm**

[SC1359 – 14/60701]

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This is **Page 2** of the Kiama Seniors Week 2015 Committee meeting held on 2 September 2014.





Councillor Kathy Rice attended the 7th Making Cities Liveable Conference. The following notes are outlines of the sessions attended.

**Clare McGarry**, Sustainability Facilitator, Southern Cross University, ran a workshop session on Securing our Food Future – Community Driven Action. “All of Society is responsible for our food system”.

Clare outlined her workshop plan for engaging of the whole community in action around food sustainability. She sequences the workshop activities as follows:

- Talk about the challenges,
- Highlight activities that could overcome the challenges,
- Highlight other outcomes that could also be achieved by those activities,
- Draw a line between these bonus outcomes and the existing KPI's of the people present,
- Socialise together over a meal,
- Brainstorm what we can achieve with the knowledge / background of this group, who else should be included?,
- List the potential outcomes then approach the right people in council to see how these outcomes fit with council's community strategic plan and policies.
- Begin working with council to progress some of the actions/ outcomes.

**Penelope Coombes**, Director of People for Places and Spaces stated that 80% of strategic plans for urban design are never implemented and she outlined the alternative process of transformative vision, drawn from whole community consultation, to create proposals that are clear, widely owned and compelling.

The process closely follows the IAP2 spectrum for public participation, with engagement, consultation and reliable provision of feedback throughout the design process. Most change grows from what you've already got - Harness that, Understand each others part in it, then Explore options.

**Claire Johnston**, Lend Lease Project Director- Victoria Harbour Docklands Melbourne, spoke about the company's contribution to this project. Two years pro bono work provided for 2 project managers and another key feature was that community infrastructure was built early. It was necessary to ensure that families would be motivated to buy into this city development.

**Tim Bennett**, founder RED Primary, outlined his approach to revitalising primary industry. His practices are based on integrating natural systems into food production, creating jobs and sharing information throughout interdependent cities and regions. The food miles involved to his China and Brunei markets seemed unsustainable to me. His model is to train farmers to train others, in projects such as creating renewably powered barramundi farms where waste water feeds hydroponic greens. This is a business he promotes as being viable on marginal land. His interests can extend to part ownership of properties, this being one retirement solution he offers farmers, and he is establishing his own financing company RED Capital. He is behind the online courses in the International College of Sustainable Development and Food Security.

**Paul Edwards**, Mirvac, Group General Manager, Sustainability; spoke of Mirvac's plan for a sustainable future "This Changes Everything" The plan is to create buildings that are: Net positive for resources ( building materials, water, energy, waste recycling) Able to be retrofitted easily as times change. Incorporating Smart Technology that occupants familiarise themselves with, for improved building efficiency over time. Designed to strengthen the social goals of their communities. The intent is to reach all targets within the next 15 years.

**Ruth Spielman**, Executive Officer, National Growth Areas Alliance; spoke about her organisation's advocacy for infrastructure in outer suburban growth areas. These suburbs grow at more than twice the rate of other new areas, with growth being linked closely to immigration. They have glaring infrastructure and service

deficits and poor economic performance. Their communities struggle with work, training, mortgage and transport stressors and are generally incohesive. See online video, Voices of Outer Suburbs- 5 mins.

**Steven Burgess**, Principal, MRCagney Pty Ltd, claims that streets are our most important public places. An advocate of public transport and urban mobility, he spoke of needing to provide space for people to move and infrastructure for them to exchange on our streets rather than just designing streets as pathways for cars. He spoke harshly of urban design that doesn't provide variety in transport options and suffers excessive traffic. He had some great lines - distant suburbs are parking lots where people are put overnight when they're not being used. Once in these suburbs, one wouldn't want to run out of petrol because they'd starve to death with no access to fresh food. Steven authored "Complete Streets", a guide to active street design, available from IPWEA. He believes that much current street design merely satisfies a culture of compliance and is shortsightedly forcing people to use cars.

**Eugenie Stockman**, Director, The Green Swing, spoke of her work in Perth creating sustainable infill housing to maintain green space rather than using it for driveway access and privately used double garages. Her company is now developing its third residential community in which townhouses and apartments are solar oriented and highly efficient with their energy and water design. The properties utilise shared workshop, bicycle storage and garage space as well as enjoying a shared food garden. The properties her group is concentrating on are 5 km from Perth, with excellent access to transport, schools, shops and bicycle routes. She commented on the difficulty incorporating sustainability principles into new developments because of inflexible planning instruments and regulations. The need to update standards to enable sustainable dwellings was echoed by many participants with similar experience of outdated restrictions.

**Brownyn Buksh**, Project Manager, The Digital Work Hub Project. The Digital Work Hub Project is a Regional Development Australia collaborative project in Queensland. It covers the Sunshine Coast, Moreton Bay, Logan, Redlands, Gold Coast and Brisbane. This digital hub is not operational yet, with

discussion of business models and development of launch pads and tool kits all underway. Bronwyn referred to the study by Deloitte and AMP Capital 2013. "It's (almost) all about me. Workplace 2030: Built for us" The prediction is that workplaces will be designed to attract. This will create a focus on vibrant precincts with easy access to transport services, entertainment, food, retail, housing, green spaces and sustainable practices. Each of the hubs mentioned, Hub Melbourne, Biz Dojo, Grid AKL, Co Spaces and Amsmarterdam function differently depending on local context and needs. The Digital Work Hub employs a cross sectoral research team in designing and promoting their proposals for implementation.

**Fiona Plesman and Bernadette Riad** from Penrith Council, spoke on 'Future Proofing a Regional City' Penrith's Organisational Performance Development Department focuses on research, analysis and facilitating change. Penrith is determined to maintain a high level of liveability as the population of Sydney's west increases, with access to jobs and transport being critical. The community values its natural assets highly and they are very protective of their river and green spaces. Although community concern about climate had not been pronounced for several years, it is again high on people's list of issues to address. Fire is an issue for Penrith through having the Blue Mountains adjacent and city heat is another very worrying occurrence. The city has studied land surface temperature and the cooling effects of shade on an urban environment and part of their adaptation strategy is to develop green cover in the city. Future proofing in Penrith will progress due to their organisational capacity, future vision, priority and goal setting and their belief in sustainability as a method for achieving this outcome.

**Evan Williamson** from the city of Yarra in Melbourne spoke on Sustainable Design Assessment in the planning process. He noted the out-datedness of Victoria's planning scheme when it comes to sustainability and the need for individual councils to be proactive in ensuring sustainable development. In Yarra about 80% of the city is covered by heritage overlay with lots of new developments in progress as urban infill or re-development of old industrial sites. The City of Yarra website has multiple fact sheets on 'Sustainable Design Assessment in The

Planning Process' for the use of would be developers. The Council is a financial member of CASBE (Council Alliance for Sustainable Built Environment) and uses the Built Environment Sustainability Scorecard (BESS) that CASBE has developed. Yarra is also guided by the (STEPS) Sustainable Tools for Environmental Performance developed by Moreland Council and the Sustainable Design Scorecard (SDS) linked with this. Yarra is still finalising its sustainable development policy, but intends to incorporate best practice standards equivalent to the 4 star, Green star standards of the Green Building Council of Australia.

**Rob Cawthorne**, CEO, Carbon Reduction Institute, spruiked about carbon reduction strategies for local government. He related all of his recommendations to the marginal cost of abatement curve, where purchasing the below zero line technologies will result in net profit since the cost of repaying the loans to buy the technology is less than the carbon cost of higher emissions produced without the technology. Rob's presentation specifically promoted some actions below the zero line as profitable for Councils. They fell into the category of energy and lighting savings. He:

- Recommended the Sabien boiler optimisation control unit for organisations with high hot water usage.
- Highly recommended Aeris biofilm removal and Smart Cool compressor optimisation for air conditioning systems.
- Emphasised the importance of tyre pressure optimisation on all trucks.
- Effused about the savings through utilisation of Syntech Smart Grid, sensor driven lighting.

With regard to lighting Rob stressed that it is vital to be very clear about the insurance and quality control of the product selected.

**Darren Willman**, Business Development Manager, Climate Friendly, spoke on the potential for carbon mitigation action to provide value for the whole council. The shared value of meeting major Council goals and KPI's as well as Sustainability goals and KPI's creates a domino effect. He maintained that Councils could boost staff and community support by building a brand around its carbon mitigation credentials. A zero carbon council would strive to reduce its own carbon footprint

and buy carbon offsets for the emissions it did produce. The offsets with most community support often improved lifestyles in developing countries - particularly by reducing the amount of fuel required for cooking and water sterilisation. Examples of local actions by Councils were, City of Melbourne, a zero carbon council requires its tenderers to demonstrate their carbon credentials. Leichardt rewards its bush care volunteers by buying carbon offsets in their name. Sunshine Coast aims to build zero carbon buildings - Library first, and Moonee Valley Council has engaged the community in education about carbon reduction and climate, whilst demonstrating their commitment by showcasing the community carbon mitigation projects they have supported in the third world.

**Matt Harridge**, Principal Transportation Engineer with City of Glen Eira, Melbourne, spoke on Sharing Space: The Future for Sustainable Transport. The greatest movers of people per hour are buses and public transport, yet the greatest allocation of space in cities is for ensuring transit of cars. In Melbourne, smart signalling is used to give trams priority. "Road Diets" are an appropriate strategy in many cities, in which slimming the roads to replace one or more of their lanes with strip parks for bikes and pedestrians can increase transport capacity and safety. To counter arguments from business that roadside car parking is vital to business, it has been shown that most trade comes from passing pedestrians. He cited O'Brien traffic studies showing crashes reduce with narrower roads and he believed it more likely that property values increase rather than decrease with reduced traffic flow. In future people will need to reduce their resistance to car sharing and increasingly use Go Get style, car and bike pick up and drop off systems.

**Associate Professor Caroline Miller**, Massey University New Zealand, spoke on a project to re-create a traditional Maori food garden. Throughout Maori history, Cultural centres, 'Marae' and their inherent food gardens were vital to celebrating life's rituals. For major events, hospitality involved feeding huge numbers of people for many weeks at a time. There are few examples of Maori self-sufficiency left although 70% of the Maori community feel that it is somewhat important to be involved in Maori Culture. The 2.7 acre garden to be developed is

expected to have Maori health benefits through re-connection to Maori culture and engagement in providing traditional foods.

**Suzette Jackson**, Deakin University gave an inspiring presentation on Developing Food Resilience in cities. Cities have growth potential in the provision of perishable foods and they should plan towards resilience by minimising their water and food wastage. Collecting and recycling water at a precinct level and using rainwater gardens to receive urban runoff are useful practices all urban developments should implement. Recycled water for food usage must not pollute the land. Metro Vancouver has done a good deal of work on recycled commodities and food security with their website providing a good reference to possible strategies. For local food systems to work, small farmers need efficient ways of marketing. Organisations like Farmers Direct (or our Green Box) have a role to play as well as organisations such as Spade and Barrow (Victoria), who will harvest and market produce for the farmer. Planning ways to meet local food needs is being undertaken worldwide. The United Nations FAO's (Food and Agriculture Organisation) Food for the cities program, The RUAFA (Resource for Urban Agriculture and Food Security), The UK's Sustainable Food Cities Network, The Milan Protocol on Food and Nutrition and the Circles of Sustainability of the UN's Global Compact Cities Program all address food security for future societies. Suzette went on to discuss examples of urban and peri-urban agriculture around the Geelong region in Victoria. It would be valuable for Kiama to draw on her knowledge further.

**Dr. Martin Tomitsch**, Lecturer, Sydney University spoke on the effectiveness of public displays of energy usage for behaviour change and sustainable living. Digital technologies are now predominant in attracting people's attention in our society. They can be very effective in creating localised behaviour changes. He highlighted the increased percentage of people taking the stairs if they were musical, <http://pgj.cc/1ehCRy> and the tetra bin at Vivid Sydney 2014 that increased its usage by lighting up, <http://pgj.cc/u3BtJA>, as fun activities that changed human behaviour. To help reduce energy usage in cities, tablet apps or other displays of the energy being saved in a building will reinforce and sustain the energy saving behaviour of occupants. A study of having these displays in the

public eye showed that even further energy savings were made. To extend this to commercial buildings, dot blush.com and carbon arts.org are creating building skins that change patterning in relation to energy consumption. Publicly bringing people's awareness to the potential for changing energy usage will have an influence on their energy consumption.

**Andreanne Doyon**, University of Melbourne, spoke of the need for community development strategies to help develop resilience in rural Australian towns. Her examples came from rural USA. The intent is to develop Resilience Thinking amongst communities that are having a tough time. She referred to the Cycle of Adaptive Change, Pendall 2010, The Panarchy model of Adaptive Cycle, Folke 2006, Designing from Place, Mang and Reed 2012 and the work of the International Living Future Institute. Between them these resources espouse regenerative development where the resultant human and ecological outcomes are superior to what has gone before.

**Sarah Maddock**, Place Facilitator, Adelaide City Council, detailed Adelaide's approach to place making. She referred to three projects where city streets underwent transformation after co-creation by council and the people and businesses using those streets. In one commercial precinct a street performer/ interviewer drew people's attention to the rundown area. A community artist then worked with passers by asking them to help sketch in the elements they would like if the precinct was modernised. One advantage of this approach was that key people emerged from the local consultation and provided useful knowledge, guidance and links to their community. Another example was when businesses in a street nearby the central market wanted to make the street more welcoming, with seating for people carrying their shopping. Street plantings were established and seating was provided around colourful rugs painted onto the footpaths. In Hindley Street it was demonstrated that if public artworks had been created by local people there would be less graffiti damage in the area. A night time economy was seen as a valuable contributor to vibrant precincts.

**Greg Mackie**, CEO Place Makers Asia Pacific, gave an esoteric presentation about people, purpose, place and prosperity. He spoke about a successful city needing



to be able to speak to its people and proposed that successful place making demands a stable place economy. He saw pop-up features as a useful trial of possible change and events such as festivals being akin to the culture, commerce and religion of a population coming together. Despite all improvements to the public domain in times of increasing density, he stressed that people needed to maintain their "me" spaces, and he urged cities not to forget outer metropolitan areas when considering renewed vitality.

**Kerryn Wilmot**, Research Principal, Institute for Sustainable Futures, UTS, spoke about how changing the way we work can benefit the whole economy. Future visioning of the workforce involves shared work spaces, although this has not been trialled fully in Australia yet. Time and place flexibility for workers is a growing need. Workers benefit from accessible workplaces that provide the stimulation of engaging with other workers. The target professions for remote work are managers, professionals and researchers. About 50% of Western Sydney's commuting population fit these professions. Remote work centres work best with curation, and employers of remote workers need to move towards management of workers by performance. UTS modelling (<http://pgj.cc/SjXxV5>) has shown that by avoiding the daily commute, Western Sydney workers could save \$7,700 each per year. Already it has been demonstrated that the reduced number of cars on the road during school holidays makes a big difference to congestion. The annual benefits from remote working would really add up with reductions in carbon emissions, congestion, travel stress, travel time etc. In some parts of the USA changed work patterns and reduced car usage has resulted in other benefits, with select roads and overpasses closing, to make way for parks and public spaces in the communities the roads previously divided.

**Associate Professor Marcus Foth**, Founder and Director Urban Informatics Research Lab, presented Smart Cities: A key to urban liveability or yet another tech fad? Smart Cities rely upon;

- Broadband Connectivity
- Smart Personal devices

- Big Data Availability (e.g data.gov.au) and the ability to correlate that, or personal data with open API's (Application Programming Interfaces) to create tailored solutions;
- Public Interface with technology, e.g Vivid Sydney
- Virtual reality for digital control of daily activity.

Communities can *use technology to participate in society* using Urban Informatics, that range from using an app to photograph damage and advise the local Council, through to using the Copenhagen wheel on bikes to collect road data, or in cities, encompassing New Urban Mechanics or a forum such as City Studio Vancouver to harness the creativity of citizens.

Communities already *appropriate public spaces using technology*, with examples being SMS Guerrilla Projector, Parkingday.org, and the co-ordination of Yarn Bombing, Seed Bombing and Diner en Blanc events.

Communities *use technology to fabricate things*, via crowd funding, or 3D printing (Ref 3D print canal house.com)

Several references discussing the potential for Smart Cities are:

"Smart Cities: Big Data, Civic Hackers, and the Quest for a New Utopia", by Anthony Townsend,

"From Social Butterfly to Engaged Citizen: Urban Informatics, Social Media, Ubiquitous Computing, and Mobile Technology to Support Citizen Engagement"

"Eat,Cook,Grow: Ubiquitous Technology for Sustainable Food Culture in the City".

The Smart City "fad" at present is young, powerful and empowering.

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**Minutes of the Kiama Municipal Council Economic Development Committee meeting held on Tuesday 22 July 2014 at The Pavilion Kiama.**

- 
- 1 Present:** Councillor Neil Reilly (Chairperson), Councillor Kathy Rice, Councillor Mark Honey, Steve Thomas, Sandy Rendel, Gerry McInerney, Deidre Hindmarsh, Andrew Waugh
- Attending:** Megan Hutchison,
- Apologies:** Michael Cole, Councillor Gavin McClure, Russell Park, Roy Schmidt

**Agenda Item 2 Acceptance of previous minutes**

The minutes of the meeting held on 29 April 2014 were accepted.

*Kathy Rice/Mark Honey*

**Agenda Item 3 – Business Arising**

Jamberoo Community Website- plans now well underway and initial planning meetings have been held with a steering committee.

Economic Development Strategy- now out on public exhibition. Submissions close 20 August. All of the submissions will be presented to the committee at the next meeting for discussion and consideration for inclusion into the strategy.

*Action: Circulate the latest version of the strategy to the committee*

Regional Growth Plan –The committee were advised that a meeting with the Department of Planning would be more beneficial once the draft was out on public exhibition, and the committee would be asked to comment on the draft. It is envisaged that the draft will be available by mid September.

*Action: Contact the department to request a meeting once the Draft Regional Growth Plan has been released for public exhibition.*

**Item 4 Vacant land corner Bong Bong and Manning Streets**

The committee were advised that the listing agent had been contacted to discuss a possible meeting, but the agent advised that this was not possible. It was requested that he pass on information to prospective buyers that Kiama Council is open for business and to contact the Economic Development Officer for additional information.

On the question of what the committee would like to see on this strategically valuable site, a demonstration of the REMPLAN system was shown, and it was widely felt that the system would be extremely beneficial for ongoing decision making and that council should implement this program without delay.

**Item 5 Transition Illawarra Report**

The report has now been released and a copy will be emailed to the committee. A brief summary was provided to the committee

**Item 6 Bombo Quarry**

The committee were advised that there is a possibility that quarrying will cease sometime in the near future, but the reparation and restoration works would still take a considerable amount of time to complete. It is envisaged that master planning for the future of this site would recommence.

**Item 7 Kiama Hospital Site**

The committee were advised that a decision regarding the sale of the hospital site is imminent and that we would envisage the details to be finalised by the end of September.

**Item 8 Vacant land corner Shoalhaven and Akuna Streets**

Councils' agents Colliers International have an interested anchor tenant and they are working on our behalf to secure commercial tenants to ensure that the project is a much more attractive proposition to potential developers.

**Item 9 Upcoming Major Events and Kiama Events working group**

A summary of future upcoming events was given to the committee, and there was discussion as to ways in which the Kiama community could work better together to attract more events, and to ensure that existing and potentially new events were coordinated in a collaborative and effective way. This would result in the attraction of more events, and a much better experience for the event operator.

**Item 10 General Business and New ideas**

Kiama Harbour Master Plan –Consultants have been engaged and have met with the working party. As Councillor Reilly is on this working party, it was agreed that he would update the committee on the progress. The committee have been identified as relevant stakeholder and will be contacted to seek feedback within the next few weeks.

*Action: Councillor Reilly to provide an update at the next meeting*

Liveable Cities Conference –Councillor Rice attended the conference and of particular interest were the items on rural economic development and presentation by Tim Bennett of Red Primary.

*Action: Councillor Rice to circulate information from the conference*

Proposal for the next meeting – Councillor Reilly and Deidre Hindmarsh raised a potential marketing and brand identity project that they would like to see workshopped at the next meeting. They agreed to collaborate and develop details of this project for presentation at the next meeting.

Meeting Closed 7.45 pm

**Next meeting date 26 August 2014.**

**Minutes of the Kiama Municipal Council Economic Development Committee meeting held on Tuesday 26 August 2014 at The Pavilion Kiama.**

- 
- 1 Present:** Councillor Neil Reilly (Chairperson), Councillor Kathy Rice, Councillor Mark Honey, Steve Thomas, Sandy Rendel, Gerry McInerney, Deidre Hindmarsh, Andrew Waugh, Michael Cole, Councillor Gavin McClure
- Attending:** Megan Hutchison,
- Apologies:** Russell Park, Roy Schmidt

**Acceptance of previous minutes**

The minutes of the meeting held on 22 July 2014 were accepted.

*Mark Honey/Gerry McInerney*

**Agenda Item 3 – Business Arising**

Kiama Harbour – with regard to the Kiama Harbour Plan of Management revision, it was advised that only two of the committee members had been contacted for consultation. The committee expressed concern that they hadn't all been consulted as the harbour is such a key economic driver and is pivotal to future development in Kiama.

**Action:** *Contact the Director of Engineering and Works to discuss holding a meeting with relevant stakeholders, local businesses and the Economic Development Committee to discuss potential development of the harbour and to enable broader community consultation, and community engagement.*

**Agenda Item 4 – Kiama Economic Development Strategy**

Key issues to be addressed:-

- More effective communication and collaboration between council, tourism and business chamber
- More high end accommodation required.

Many of the comments received had been included in the strategy, and it was agreed that the submissions would be condensed and forwarded to the consultants for inclusion in the strategy.

**Agenda Item 5 - Marketing and Brand Image**

Councillor Reilly and Chamber President Deidre Hindmarsh have met to discuss the branding and marketing project for Kiama and they have identified a number of key target markets. One of the key factors is to have a unified, identifiable brand. A short clip has already been produced by Councillor Reilly and he is more than happy for this

clip to be used free of charge in a YouTube ad to test the market and gauge public reaction.

**Action:** *To seek council funding to test the market with a short YouTube advertising clip which would run for a month. The approximate cost to run this advertisement would be no more than \$2,000. There would be no initial production costs as Councillor Reilly is happy to use the one he has developed.*

### **General Business**

Kiama Major Events Committee

Councillor Reilly has developed a brief to establish a major events committee for the Kiama Municipality (see the handout attached)

**Action:** *That the Economic Development Committee further develop this concept in conjunction with key stakeholders in the community and council staff.*

Meeting Closed 8.00 pm

**Next meeting date 28 October 2014.**

## Kiama Major Events Committee

Kiama Major Events (KME) will be a Sub committee of the Economic Development Committee of the Council of the Municipality of Kiama.

The KME will be created to support the attraction, assistance and funding of major events in our municipality

Meetings of KME are to be held bi monthly (every two Months) reviewing ahead six months.

KME will strive to stimulate and encourage events that offer the best opportunity to provide measurable economic benefits, potential to the Kiama municipality and enhance local community life through participation of residents.

KME will support the events on the clearly defined goals expressed in the Community Strategic Plan.

KME will establish and maintain strong links with the private sector, government and our communities to achieve high levels of stakeholder engagement and the activity required to realise the events potential of Kiama.

The KME will comprise Chair of the Economic Development Committee, The Economic Development Manager and up to three other members of the Economic Development Committee. The committee will second various other participants as necessary or pertinent to events.

If KME recommends funding for an event, this does not mean that event will necessarily be funded. The elected council must approve funding recommendations involving Council contribution. The KME may assist event organisers in seeking other funding.

KME will follow council guidelines regarding event insurances.

KME will advise all organisers of necessary approvals regarding relevant plans, applications including emergency management plans and risk assessments and traffic management, maintaining a position of assistance and facilitator rather than the approval authority.

KME will provide recommendations to council on funding policy for community events.

**Minutes of the Kiama Youth Advisory Committee meeting held on Wednesday 3  
September 2014 at Kiama High School at 10.51am.**

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**Present:** Clr. Kathy Rice (Kiama Municipal Council), Andrew Chatfield (Kiama Municipal Council, Chair), Nick Guggisberg (Kiama Municipal Council, Minutes), Michael Dalitz (Kiama Library), Sharnie Heffernan, Grace Allen, Imogen Bakewell, Dylan McGilivray, Keelan Robinson, Ethan Corkin, Vanessa Sporne, Harrison Jones, Matthew Price, Zachary O'Reilly-Fullerton, Byron Moulang, Laura Burling, Darcy Lawton, Ned Wilkinson, Nathan Jenkins, Eliza Skorulis, Alex Wunsch, Casey-Dee Bradbury and Sarah Meppem (Kiama High School Teacher).

1. **Apologies:** Councillor Neil Reilly and Bonnie Hittmann (Kiama Council)

2. **Minutes of previous meeting:**

Moved with the inclusion of Councillor Kathy Rice being an apology for the last meeting by Casey-Dee Bradbury, and seconded by Keelan Robinson.

3. **Business arising from previous meeting:**

Student Car Park – deferred to next meeting due to Clr Neil Reilly not being present to report back to the meeting.

4. **Reports / General Business**

4.1 *Youth Belonging Project*

Andrew reported on the Youth Forum organised and run by young people in the Kiama Youth Belonging Project. The forum was a great success and a credit to the young people involved.

4.2 *Youth Centre renovations*

Andrew Chatfield reported that the renovations are due to start this week.

4.3 *Kiama Library youth events update*

Kiama Library Officer Michael Dalitz reported on a number of events the Library has coming up:

Teen Movie night: 11 September  
Author events: 20 and 23 September  
Minecraft event 27 September  
Lego event 30 September

For further details, go to the Library website: <http://library.kiama.nsw.gov.au>



Michael Dalitz also reported that the Library is currently looking to create more study areas for young people during the September School Holidays.

#### 4.4 *Event Management Committee*

**Dinner Theatre Project** - Andrew Chatfield reported to the meeting that the committee's current project is a 'Dinner Theatre Project' where young people can attend a dinner with entertainment, organised by young people for young people. Currently scheduled to be held on Saturday 19 September under the Library in the meeting rooms next to the Family History Centre.

**Indent Concert at the Pav** – Indent Funding Program have included Kiama on a national tour schedule, with a concert to be held on 20 November which the Event Management Committee will be helping to organise. Event Management Committee currently consists of 7 members, but they're happy for new members to join. If interested, see Andrew Chatfield.

### 5. **General Business**

#### 5.1 *Youth Stall at the Markets*

Casey-Dee Bradbury asked if there had been any progress with one of the ideas raised at the Youth Forum to support young people to have a stall at the markets. Andrew Chatfield reports that he is looking into how insurance needs can be met to achieve this.

**Action:** Andrew to report back to the next meeting on this matter.

#### 5.2 *Follow up from issues raised by young people at the Youth Engagement Meeting*

Clr Rice informed the meeting that issues raised at the meeting are being followed up by council, and should be ready for reporting back soon.

#### 5.3 *Fundraising at the school*

Ms Meppem reported that teachers are currently organising a Trivia Fundraiser night to raise funds for the purchase of lockers for Year 12 students.

Ms Meppem also reported on another fundraising event currently being held called the 'Ice Bucket Challenge', where students can pay to have the pleasure of tipping a bucket of ice over the head of a teacher who has volunteered to help raise funds for Motor Neurone research.

### 6. **Next Meeting**

The next meeting of the Kiama Youth Advisory Committee will be held on November 3 at 10.40am at Kiama High School.

**There being no further business the meeting closed at 11.40am.**